



**CITY COUNCIL
WORK SESSION AGENDA
Tuesday, January 22, 2013
6:00 PM – 6:45 PM
City Hall**

A. Cronin Building Discussion

B. Other Items

C. Future Work Sessions

None scheduled

D. Future topics

323 W. Michigan Ave.

Marshall, MI 49068

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cityofmarshall.com



MARSHALL CITY COUNCIL AGENDA

TUESDAY – 7:00 P.M.

January 22, 2013

- 1) CALL TO ORDER
- 2) ROLL CALL
- 3) INVOCATION – Richard Gerten, Family Bible Church
- 4) PLEDGE OF ALLEGIANCE
- 5) APPROVAL OF AGENDA – Items can be added or deleted from the Agenda by Council action.
- 6) PUBLIC COMMENT ON AGENDA ITEMS – Persons addressing Council are required to give their name and address for the record when called upon by the Mayor. Members of the public shall be limited to speaking for a maximum of five (5) minutes on any agenda item.
- 7) CONSENT AGENDA

A. Schedule a Public Hearing for Proposed Changes to §152.07 (D) Sign Ordinance: Signs Prohibited

City Council will consider the recommendation to schedule a public hearing for Monday, February 4, 2013 at 7:00 p.m. to hear public comment regarding the proposed changes to §152.07 (D) Sign Ordinance: Signs Prohibited.

B. City Council Minutes

Work Session..... Saturday, January 5, 2013

Regular Session..... Monday, January 7, 2013

C. City Bills

Regular Purchases..... \$ 194,090.12

Purchased Power..... \$ 718,258.42

Weekly Purchases –1/4/12..... \$49,493.80

Weekly Purchases –1/11/12..... \$10,437.27

Total \$ 972,279.61

8) PRESENTATIONS AND RECOGNITIONS

9) INFORMATIONAL ITEMS

A. HCOD

The Hospital Campus Overlay District Ordinance will be presented at the February 4, 2013 meeting.

B. Recreation Department Annual Report

City Council will receive the FY 2012 Recreation Department Annual Report.

Mayor:

James Dyer

Council Members:

Ward 1 - VACANT

Ward 2 - Nick Metzger

Ward 3 - Brent Williams

Ward 4 - Jack Reed

Ward 5 - Jody Mankerian

At-Large - Kathy Miller



10) PUBLIC HEARINGS & SUBSEQUENT COUNCIL ACTION

A. Industrial Facility Tax Exemption Certificate Application for Fabrilaser Manufacturing

City Council will consider the recommendation to approve the application for the Industrial Facilities Tax Exemption Certificate for Fabrilaser Manufacturing, 1308 S. Kalamazoo.

B. Adoption of the July 1, 2013 – June 30, 2019 Capital Improvement Program

City Council will consider the recommendation to approve the July 1, 2013 through June 30, 2019 Capital Improvement Program.

11) OLD BUSINESS

12) REPORTS AND RECOMMENDATIONS

A. 2013 Michigan Transportation Funds Bonds

City Council will consider the recommendation to adopt the bond authorizing resolution and the resolution authorizing sale of the 2013 Michigan Transportation Bond.

B. Resolution to Provide for Statement of Intent to Reimburse Expenditures from Bond Proceeds Required by Internal Revenue Code for Tax-Exempt Debt

City Council will consider the recommendation to approve the Resolution to provide for Statement of Intent to Reimburse Expenditures from Bond Proceeds required by Internal Revenue Code for tax-exempt debt.

C. 2nd Quarter Investment Portfolio Report

City Council will consider the recommendation to accept the 2nd Quarter Investment Portfolio Report as presented.

D. Economic Vitality Incentive Program – Consolidation of Services Plan

City Council will consider the recommendation to approve the submission of the Economic Vitality Incentive Program – Consolidation of Services Plan.

13) APPOINTMENTS / ELECTIONS

A. Planning Commission Appointments

B. Zoning Board of Appeals Appointments

14) PUBLIC COMMENT ON NON-AGENDA ITEMS

Persons addressing Council are required to give their name and address for the record when called upon by the Mayor. Members of the public shall be limited to speaking for a maximum of five (5) minutes on any item not on the agenda.

15) COUNCIL AND MANAGER COMMUNICATIONS

16) ADJOURNMENT

Respectfully submitted,

Tom Tarkiewicz
City Manager



ADMINISTRATIVE REPORT
January 22, 2013 - CITY COUNCIL MEETING

REPORT TO: Honorable Mayor and City Council Members

FROM: Natalie Huestis, Director of Community Services
Tom Tarkiewicz, City Manager

SUBJECT: Set public hearing for February 4, 2013 to hear comments on the proposed changes to §152.07 (D) Sign Ordinance: Signs Prohibited.

BACKGROUND: On December 12, 2012 the Planning Commission discussed maintenance of signs and how they should be enforced within the City of Marshall. Upon review of the sign ordinance, commissioners felt that although the Signs Prohibited section addressed dilapidated and unsafe signs, it did not express the City's interest in keeping signs maintained. For instance, the sign needing attention may be safe but still be neglected. Therefore, commissioners proposed that the text of §152.07 Signs Prohibited be changed to add the following language:

(D) Dilapidated signs or signs in an unsafe or unmaintained condition;

As an example, adding this language would allow City staff to require that lights be changed in an illuminated sign, a letter replaced in a sign that may have fallen off or that a sign be repainted when peeling.

RECOMMENDATION: The Planning Commission recommends that a public hearing be set for February 4, 2013 to hear comments on the proposed changes to §152.07 (D) Sign Ordinance: Signs Prohibited.

FISCAL EFFECTS: None at this time.

ALTERNATIVES: As suggested by Council.

Respectfully submitted,

Natalie Huestis
Director of Community Services

Tom Tarkiewicz
City Manager

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Marshall, MI 49068
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**CITY OF MARSHALL
ORDINANCE #2013-**

AN ORDINANCE TO AMEND CITY OF MARSHALL CODE, CHAPTER AND SECTION 152.07
SUB-LETTER (D): SIGN ORDINANCE: SIGNS PROHIBITED.

THE CITY OF MARSHALL ORDAINS:

Section 1. That section **§152.07 Signs Prohibited** of the Marshall City Code, is hereby amended to read:

(D) Dilapidated signs or signs in an unsafe or unmaintained condition;

Section 2. This Ordinance [or a summary thereof as permitted by MCL 125.3401] shall be published in the *Marshall Chronicle*, a newspaper of general circulation in the City of Marshall qualified under state law to publish legal notices. This Ordinance shall be recorded in the Ordinance Book and such recording shall be authenticated by the signatures of the Mayor and the City Clerk.

Section 3. This Ordinance is declared to be effective immediately upon publication.

Adopted and signed this _____ day of _____, 2013.

James L. Dyer, MAYOR

Trisha Nelson, CITY CLERK

I, Trisha Nelson, being duly sworn as the City Clerk for the City of Marshall, hereby certify that the foregoing is a true and complete copy of an ordinance approved by the City Council, City of Marshall, County of Calhoun, State of Michigan, at a regular meeting held on February 4, 2013, and that said meeting was conducted and public notice of said meeting was given pursuant to and in full compliance with the Open Meetings Act, being Act 267, Public Acts of Michigan, 1976, and that the minutes of said meeting were kept and will be or have been made available by said Act.

Trisha Nelson, CITY CLERK

IN A WORK SESSION Saturday, January 5, 2013 at 9:00 A.M. in the Training Room of the Public Services Building, 900 South Marshall Avenue, Marshall, MI, the Marshall City Council was called to order.

Present: Council Members: Mayor Dyer, Mankerian, Metzger, Reed, and Williams.

Also Present: City Manager Tarkiewicz

Absent: Council Members Booton and Miller.

City Council discussed the 2013 and 2014 City Guiding Principles, Goals, and Objectives and the City Manager Annual Evaluation Process.

The meeting was adjourned at 12:00 p.m.

James L. Dyer, Mayor

Trisha Nelson, Clerk

CALL TO ORDER

IN REGULAR SESSION Monday, January 7, 2013 at 7:00 P.M. in the Council Chambers of Town Hall, 323 West Michigan Avenue, Marshall, MI, the Marshall City Council was called to order by Mayor Dyer.

ROLL CALL

Roll was called:

Present: Council Members: Mayor Dyer, Mankerian, Metzger, Reed and Williams.

Also Present: City Manager Tarkiewicz.

Absent: Council Members Booton and Miller.

Mayor Dyer read into the record the resignation letter from Council Member Booton:

Mayor Jim Dyer
Marshall City Council

I must submit my resignation from the Marshall City Council, effective 1-04-2013 due to personal reasons.

Sincerely,

Wayne L. Booton
Ward One
Marshall, MI

Moved Metzger, supported Williams to accept the resignation of Council member Booton with regret. On a voice vote – **MOTION CARRIED.**

Moved Reed, supported Mankerian to excuse the absence of Council Member Miller. On a voice vote – **MOTION CARRIED.**

INVOCATION/PLEDGE OF ALLEGIANCE

Mayor Dyer led the Pledge of Allegiance.

APPROVAL OF THE AGENDA

Moved Metzger, supported Mankerian, to add to the agenda item 9B – Sister City Presentation by Mike Sullivan. On a voice vote – **MOTION CARRIED.**

CITY COUNCIL ORGANIZATION

Mayor Dyer nominated Council Member Williams to continue to serve as Mayor Pro-Tem. On a voice vote – **MOTION CARRIED.**

Boards and Commissions Liaison Appointments will stay the same.

Moved Williams, supported Metzger to appoint Mayor Dyer as the representative on the Firekeepers Local Revenue Sharing Board and appoint Paul Beardslee as 1st Alternate and Tom Tarkiewicz as 2nd Alternate. On a voice vote – **MOTION CARRIED.**

**CITY OF MARSHALL, MICHIGAN
RESOLUTION #2013-02**

**RESOLUTION APPOINTING REPRESENTATIVE AND ALTERNATES TO THE
LOCAL REVENUE SHARING BOARD**

WHEREAS, the Urban Cooperation Act of 1967 (MCL 124.501 et seq., as amended: hereinafter the “Urban Cooperation Act”) provides that Public agencies of the State of Michigan and Public agencies of the United States may enter into interlocal agreements to exercise jointly with each other any power, privilege or authority that the agencies share in common and that each may exercise separately; and

WHEREAS, under subsection 2(e) of the Urban Cooperation Act (MCL 124.502(e)), Calhoun County, Emmett Charter Township, the City of Battle Creek, the City of Marshall, and Athens Township are Public agencies of the State of Michigan, each of which have the authority to enter into an interlocal agreement; and

WHEREAS, for purposes of the Urban Cooperation Act, the Nottawaseppi Huron Band of the Potawatomi Indians (hereinafter “the Tribe”) is treated as a Public agency of the United States with the authority to enter into an interlocal agreement; and

WHEREAS, in accordance with the Indian Gaming Regulatory Act (25 U.S.C. 2701 et seq.; hereinafter referred to as “IGRA”), on December 3, 1998 the State of Michigan and the Tribe made and entered into a Compact providing for the conduct of casino gaming, as approved by the U.S. Secretary of the Interior by publication in the Federal Register on February 18, 1999 (64 Fed. Reg. 8111), and as amended on July 23, 2009 in accordance with Section 16 of the Compact and approved by the U.S. Secretary of the Interior by publication in the Federal Register on October 8, 2009, (74 Fed. Reg. 51875) (hereinafter collectively referred to as the “Compact”); and

WHEREAS, the Tribe, a federally-recognized Indian tribe, acting under its governmental authority in accordance with IGRA and the Compact, commenced casino gaming operations on August 1, 2009, at the Firekeepers Casino (hereinafter the "Casino") on land located in Emmett Township, Michigan that is held in trust for the Nottawaseppi Huron Band by the United States; and

WHEREAS, growth and development on and in the vicinity of the Pine Creek Indian Reservation, which is the governmental and community center of the Tribe, will have impacts on Athens Township, which will be affected by the Tribe's operation of the Casino; and

WHEREAS, the Compact provides that the local units of government that are in the immediate vicinity or are otherwise directly affected by the Casino, together with the local government(s) affected by growth and development of the Tribe's governmental and community facilities on and in the immediate vicinity of the Pine Creek Reservation that will result from the operation of the Casino, may, at their option, form a Local Revenue Sharing Board in conjunction with the Tribe for the purpose of receiving and directing the disbursement of revenue sharing payments required by the Compact; and

WHEREAS, by entering into this interlocal agreement (hereinafter this "Agreement"), the parties hereto seek to create a Local Revenue Sharing Board, consistent with the terms and provisions of the Compact and for the purposes stated therein; and

WHEREAS, the Local revenue Sharing Board bylaws allow appointment of a Board representative and Board alternates.

NOW, THEREFORE, BE IT HEREBY RESOLVED that the City of Marshall appoints

Jim Dyer, as the representative, Paul Beardslee, as the first alternate and Tom Tarkiewicz, as the second alternate to the Local Revenue Sharing Board in the absence of the representative.

Motion by Council member Williams, and supported by Council Member Metzger.

AYES, Council members: Mayor Dyer, Mankerian, Metzger, Reed and Williams.

NAYES, Council members:

ABSTAIN, Council members:

RESOLUTION DECLARED ADOPTED.

CERTIFICATE

The foregoing is a true and a complete copy of the resolution adopted by the City Council and the City of Marshall at a regular meeting on January 7, 2013. Public notice was given and the meeting was conducted in full compliance with the Michigan Open Meetings Act (PA 267, 1976, as amended). Minutes of the meeting will be available as required by the Act.

City of Marshall

By: Trisha Nelson
Its: Clerk

Date: _____

PUBLIC COMMENT ON AGENDA ITEMS

None.

CONSENT AGENDA

Moved Metzger, supported Reed, to approve the Consent Agenda:

- A. Schedule a public hearing for Tuesday, January 22, 2013 at 7:00 p.m. to hear public comment on the Adoption of the July 1, 2013 – June 30, 2019 Capital Improvement Program;
- B. Schedule a public hearing for Tuesday, January 22, 2013 at 7:00 p.m. to hear public comment on the Industrial Facility Tax Exemption Certificate Application for Fabrilaser Manufacturing, 1308 S. Kalamazoo Avenue;
- C. Approve minutes of the City Council Regular Session held on Monday, December 17, 2012;
- D. Approve city bills in the amount of \$326,032.17.

On a roll call vote – ayes: Mankerian, Metzger, Reed, Williams, and Mayor Dyer; nays: none. **MOTION CARRIED.**

PRESENTATIONS AND RECOGNITIONS

- A. **Harry Thompson Day:**

City Council declared January 12, 2013 as Harry Thompson Day in the City of Marshall in honor of his 106th Birthday.

B. Sister City Presentation:

Mike Sullivan gave a presentation over viewing the City's Sister City Program.

INFORMATIONAL ITEMS

None.

PUBLIC HEARINGS & SUBSEQUENT COUNCIL ACTION

None.

OLD BUSINESS

None.

REPORTS AND RECOMMENDATIONS

A. Local Government Approval for a Small Wine Maker License:

Moved Metzger, supported Mankerian, to approve the Small Wine Maker License requested by the Flower Haus at 116 East Michigan Avenue. On a roll call vote – ayes: Metzger, Reed, Williams, Mayor Dyer, and Mankerian; nays: none. **MOTION CARRIED.**

B. Design Services – North Drive and Pierce Drive Rehabilitation:

Moved Reed, supported Mankerian accept the proposal from CEI of Battle Creek for the North Drive and Pierce Drive Rehabilitation project for the not to exceed cost of \$19,500 and approve the resolution stating intent to reimburse expenditures from the bond proceeds for reconstruction and repair of city streets. On a roll call vote – ayes: Reed, Williams, Mayor Dyer, Mankerian, and Metzger; nays: none. **MOTION CARRIED.**

**City of Marshall
County of Calhoun, State of Michigan
Resolution #2013-03**

**RESOLUTION STATING INTENT TO
REIMBURSE EXPENDITURES FROM BOND PROCEEDS
FOR RECONSTRUCTION AND REPAIR OF CITY STREETS**

A RESOLUTION TO APPROVE:

- Statement of Intent to reimburse expenditures for reconstruction and repair of City streets from bond proceeds required by Internal Revenue Code for tax-exempt debt.

WHEREAS, the City of Marshall, County of Calhoun, State of Michigan (the "City") is intends to reconstruct and repair City streets including related installation of sidewalk, curb and drainage improvements (the "Project"); and

WHEREAS, the City expects to fund expenditures for the Project on a long-term basis with the proceeds of debt to be issued by the City in one or more series, which debt will be issued in expectation of or in reimbursement of the expenditures; and; an and

WHEREAS, the Internal Revenue Service has issued Treasury Regulation § 1.150-2 pursuant to the Internal Revenue Code of 1986, as amended, governing proceeds of debt used for reimbursement, pursuant to which the City must declare official intent to reimburse expenditures with proceeds of such debt before making the expenditures.

NOW, THEREFORE, BE IT RESOLVED THAT:

1. The City hereby makes the following declaration of official intent for the purpose of complying with the reimbursement rules of Treas. Reg. § 1.150-2 pursuant to the Internal Revenue Code of 1986, as amended:

(1) As of the date of this resolution the City reasonably expects to reimburse itself for the expenditures described in (2) below with proceeds of debt to be incurred by the City.

(2) The expenditures described in this paragraph (2) are to pay certain costs associated with the Project which were or will be paid subsequent to sixty (60) days prior to the date hereof or which will be paid prior to the issuance of the debt from the general funds or capital fund of the City.

(3) As of the date hereof, the maximum principal amount of debt expected to be issued for reimbursement purposes, including reimbursement of debt issuance costs, is One Million Six Hundred

Thousand Dollars (\$1,600,000) which debt may be issued in one or more series and/or together with debt for other purposes.

(4) A reimbursement allocation of the expenditures described in paragraph (2) above with the proceeds of the borrowing described herein will occur not later than 18 months after the later of (i) the date on which the expenditure is paid, or (ii) the date the Project are placed in service or abandoned, but in no event more than three (3) years after the original expenditure is paid. A reimbursement allocation is an allocation in writing that evidences the City's use of the proceeds of the debt to be issued for the Project to reimburse the City for a capital expenditure made pursuant to this Resolution.

(5) The expenditures for the Project are "capital expenditures" as defined in Treas. Reg. § 1.150-1(b), which are any costs of a type which are properly chargeable to a capital account (or would be so chargeable with a proper election or with the application of the definition of "placed in service" under Treas. Reg. § 1.150-2(c)) under general Federal income tax principles (as determined at the time the expenditure is paid).

(6) No proceeds of the borrowing paid to the City in reimbursement pursuant to this Resolution will be used in a manner described in Treas. Reg. § 1.150-2(h) with respect to abusive uses of such proceeds, including, but not limited to, using funds corresponding to the proceeds of the borrowing in a manner that results in the creation of replacement proceeds (within Treas. Reg. § 1.148-1) within one year of the reimbursement allocation described in paragraph (4) above.

2. This declaration is executed to indicate the intent of the City only, and does not bind the City to acquire and construct any improvements or to issue any bonds or other obligations of the City.

3. All resolutions and parts of resolutions insofar as they conflict with the provisions of this resolution are hereby rescinded.

I hereby certify that the foregoing is a true and complete copy of a resolution duly adopted by the City Council of the City of Marshall, County of Calhoun, State of Michigan, at a Regular meeting held on January 7, 2013 at 7:00 p.m., prevailing Eastern Time, and that said meeting was conducted and public notice of said meeting was given pursuant to and in full compliance with the Open Meetings Act, being Act 267, Public Acts of Michigan, 1976, and that the minutes of said meeting were kept and will be or have been made available as required by said Act 267.

I further certify that the following Members were present at said meeting: Mayor Dyer, Mankerian, Metzger, Reed and Williams and that the following Members were absent: Miller.

I further certify that Member Reed moved for adoption of said resolution and that Member Mankerian supported said motion.

I further certify that the following Members voted for adoption of said resolution: Mayor Dyer, Mankerian, Metzger, Reed and Williams and that the following Members voted against adoption of said resolution: None.

City Clerk

C. West Mansion Street Water Main Construction Award:

Moved Williams, supported Mankerian, to accept the bids from Parrish Excavating of Quincy in the amount of \$245,325 for the West Mansion Water Main Project and for Stantec Consulting of Ann Arbor in the amount of \$29,000 for the West Mansion Water Main Project Construction Engineering. On a roll call vote – ayes: Reed, Williams, Mayor Dyer, Mankerian, and Metzger; nays: none.
MOTION CARRIED.

D. FY 2014 Compost Center Agreement:

Moved Metzger, supported Reed, to authorize the Clerk to enter into and execute on behalf of the City of Marshall the Community Compost Center Agreement including the proposed fees with Calhoun County. On a roll call vote – ayes: Mankerian, Metzger, Reed, Williams, and Mayor Dyer; nays: none.
MOTION CARRIED.

APPOINTMENTS / ELECTIONS

None.

PUBLIC COMMENT ON NON-AGENDA ITEMS

Marshall City Council, Regular Session
Monday, January 7, 2013
Unofficial

None.

COUNCIL AND MANAGER COMMUNICATIONS

ADJOURNMENT

The meeting was adjourned at 7:35 p.m.

James L. Dyer, Mayor

Trisha Nelson, Clerk

User: ctanner

DB: Marshall

EXP CHECK RUN DATES 01/24/2013 - 01/24/2013

UNJOURNALIZED

OPEN

INVOICE NUMBER	VENDOR NAME	DESCRIPTION	AMOUNT
19195	A & D LIGHTING SUPPLY	FULL COLOR FLUOR	217.60
19137	A & D LIGHTING SUPPLY	LIGHTING SUPPLIES	118.48
20120069	AETISTRY TECHNOLOGIES	WEBSITE HOSTING JANUARY - DECEMBER 2013	600.00
20120082	AETISTRY TECHNOLOGIES	WEBSITE HOSTING JANUARY - DECEMBER 2013	930.00
20120070	AETISTRY TECHNOLOGIES	RECREATION WEBSITE HOSTING	550.00
485850-CM	ALEXANDER CHEMICAL CO	DEPOSIT RETURN	(1,000.00)
485849-IN	ALEXANDER CHEMICAL CO	CHLORINE & SULFUR DIOXIDE BLANKET PO FO	2,253.00
X73107	ALTA EQUIPMENT COMPAN	OIL, CHAIN LUBE, FILTER, INNER SLIDE	168.22
121210687	AMBS CALL CENTER	USAGE PERIOD 11/30/12-12/31/12	8.74
79926	AMERICAN BUSINESS EQU	SERVICE CALL	118.00
11-803333	ARROW UNIFORM	CUST #010198-01	26.37
11-810940	ARROW UNIFORM	CUST #010198-04	62.30
11-810935	ARROW UNIFORM	CUST #010198-01	26.37
11-803338	ARROW UNIFORM	CUST #010198-04	62.30
11-803340	ARROW UNIFORM	CUST #010198-05	20.00
11-810942	ARROW UNIFORM	CUST #010198-05	20.00
11-818881	ARROW UNIFORM	CUST #010198-03	135.58
11-818875	ARROW UNIFORM	CUST #010198-01	26.37
11-818880	ARROW UNIFORM	CUST #010198-04	62.30
11-818882	ARROW UNIFORM	CUST #010198-05	20.00
11-818879	ARROW UNIFORM	CUST #010198-02	54.56
11-810941	ARROW UNIFORM	CUST #010198-03	135.58
11-803339	ARROW UNIFORM	CUST #010198-03	135.58
11-803337	ARROW UNIFORM	CUST #010198-02	54.56
11-810939	ARROW UNIFORM	CUST #010198-02	54.56
388-149660	AUSTIN-BATTERIES PLUS	6V NIMH	44.99
388-103697-01	AUSTIN-BATTERIES PLUS	BATTERY REBUILD	215.97
I018495	AUTO GLASS SOLUTIONS,	WIPER MOTOR	65.00
225-314719	AUTO VALUE MARSHALL	GLASS CLEANER	9.27
225-314282	AUTO VALUE MARSHALL	OIL, WIPER BLADE, FILTER	144.76
225-313790	AUTO VALUE MARSHALL	STARTER RETURNED	(142.99)
225-313782	AUTO VALUE MARSHALL	STARTER	142.99
225-315118	AUTO VALUE MARSHALL	WIPER BLADE	48.90
225-314671	AUTO VALUE MARSHALL	PULLEY	21.99
225-314672	AUTO VALUE MARSHALL	PULLEY RETURN	(41.88)
225-314651	AUTO VALUE MARSHALL	SERPENTINE BELT, TENSIONER, PULLEY	106.87
225-314657	AUTO VALUE MARSHALL	PULLEY	17.99
225-315621	AUTO VALUE MARSHALL	CONNECTOR	9.39
55460	C2AE	PRELIMINARY ARCHITECTURAL	6,504.00
13-004	CALHOUN COUNTY CONS D	1ST QTR DISPATCH SERVICES	50,483.50
69817	CARON CHEVROLET OLDSM	KEYS, TRANSMITTERS	78.96
A-9154	CHEMLINE	LIME SLURRY	2,400.00
171571	CITY OF ALBION	INTERNET	127.49
STREETS-2013-00003	CITY OF BATTLE CREEK	TRAFFIC SIGNALS JUL-SEP 2012	37.65
28201	CLASSIC DRY CLEANING&	CLEANING, LAUNDRY	235.00
6111	COURTNEY & ASSOCIATES	DECEMBER 2012	250.00
81448	CRT, INC	BACKUP DR APPLIANCE SERVICE	339.00
81378	CRT, INC	PRINTER LASERJET, WARRANTY 3YR	1,144.00
661640017	CRYSTAL FLASH ENERGY	OFF ROAD DIESEL	1,838.82
111461	D & D MAINTENANCE SUP	JANITORIAL SUPPLIES	191.70
422086	DARLING ACE HARDWARE	PLANTER	23.99
422228	DARLING ACE HARDWARE	PARTS FOR NEW PUMP TRUCK	107.47
421999	DARLING ACE HARDWARE	PARTS FOR NEW PUMP TRUCK	48.42
422201	DARLING ACE HARDWARE	FASTENERS FOR NEW PUMP TRUCK	6.58
422187	DARLING ACE HARDWARE	STIHL PARTS	33.95
422167	DARLING ACE HARDWARE	BRKR CUT-HAM	5.49
420736	DARLING ACE HARDWARE	BULBS	51.96
422084	DARLING ACE HARDWARE	FLEX SEAL	12.99
421672	DARLING ACE HARDWARE	ELBOW TUBING, GLUE	12.57
421914	DARLING ACE HARDWARE	PLIERS	35.98
421526	DARLING ACE HARDWARE	TURNBUTTONS	107.07
421818	DARLING ACE HARDWARE	NUTS, BOLTS, FASTENERS, PAILS	64.90
421928	DARLING ACE HARDWARE	HARDWARE SUPPLIES	85.74
61192	DORNBOS SIGN & SAFETY	SIGN FOR ICE RINK	111.72
863	ED'S DECORATING	PAINTING APTS 415, 326, 224	525.00
3050186	EDWARDS INDUSTRIAL SA	HOSES AND FITTINGS FOR NEW BYPASS PUMP	944.09
3050185	EDWARDS INDUSTRIAL SA	BYPASS HOSE FITTINGS	108.33
3050313	EDWARDS INDUSTRIAL SA	BLK NEPTUNE 3000 3/8	213.60
3051301	EDWARDS INDUSTRIAL SA	HOSES AND FITTINGS FOR NEW BYPASS PUMP	986.12
796230	ENV.QUALITY STATE OF	BIOSOLIDS LAND APPLICATION FEE	3,335.90
I121712	ERIC DALE HEATING & A	BOILER REPAIRS	715.00
MIMA143326	FASTENAL COMPANY	SCREWS	42.27
12-2187	FIRST DUE FIRE SUPPLY	STRUCTURAL GLOVE	205.00
277061	FISHBECK THOMPSON CAR	2013 STORM SEWER IMPROVEMENTS - DESIGN	15,088.00
13-16	FORUM OF GREATER KALA	ANNUAL FEE FOR 2013 TECHNICAL SERVICES	500.00
101A	GET ER DONE CONSTRUCT	LIFT RENTAL	200.00
9022031885	GRAINGER	EXHAUST FAN	130.00

User: ctanner

DB: Marshall

EXP CHECK RUN DATES 01/24/2013 - 01/24/2013

UNJOURNALIZED

OPEN

INVOICE NUMBER	VENDOR NAME	DESCRIPTION	AMOUNT
9025989626	GRAINGER	BYPASS PUMP PARTS	
9022605100	GRAINGER	EXHAUST FAN IN CL2 BLDG	166.66
9119580697	HD SUPPLY FACILITIES	GLOVES, DRIP BOWLS	6.58
65915	HERMANS MARSHALL HARD	ZIP TIES	93.67
65286	HERMANS MARSHALL HARD	KEYS, PLIERS	9.16
65322	HERMANS MARSHALL HARD	PIPE CLEANER	16.77
65300	HERMANS MARSHALL HARD	SPACKLING, SPRAY FOAM	4.49
65981	HERMANS MARSHALL HARD	FLAG, HASP	18.97
65211	HERMANS MARSHALL HARD	HITCH PINS, MACHINE SCREWS	52.28
65983	HERMANS MARSHALL HARD	GAS CAN, BAR OIL, 2 CYCLE MOTOR OIL	16.30
1/A61630	HI-LINE	GAS CAP - CHAIN SAW	19.07
90416972	HORIBA JOBIN YVON INC	C.O.C. LABEL	17.84
51003	HUNTER PRELL COMPANY	ANNUAL BACKFLOW INSPECTIONS	53.65
010213	ISAAC & SONS	101 CHAIRS	710.07
80612	J & K PLUMBING SUPPLY	SHOWER HEAD	525.00
20130108-031	JEANETTE M. DYER	CHAMBER INFO BROCHURE DESIGN	3.36
128848	KAR LABORATORIES INC	MERCURY ANALYSIS	100.00
129132	KAR LABORATORIES INC	CYANIDE ANALYSIS	260.00
128847	KAR LABORATORIES INC	CYANIDE ANALYSIS	100.00
128966	KAR LABORATORIES INC	LIME ANALYSIS	100.00
51100	KEBS INC	2012 LOCAL ROAD RESURFACING	75.00
215211B	KELLOGG COMMUNITY COL	12/FA SEMESTER CLASSES	361.00
59440.96	KIDDER HEATING & AIR	SERVICE CALL	200.00
156821-IN	LIFELOC TECHNOLOGIES	MOUTHPIECE, EASY TAB	162.00
749784	MAGNETROL ENVIRONMENT	TRANSMITTER, ECLIPSE	33.00
21637	MARSHALL CUTTING EDGE	SNOW PLOWING SERVICES	2,641.13
123112	MARSHALL LUMBERTOWN	CREDIT	118.31
121512	MARSHALL MANUFACTURER	MEMBERSHIP 2013 FOR MAEDA	(22.46)
S3329061.001	MEDLER ELECTRIC COMPA	PVC CEMENT	850.00
S3327444.001	MEDLER ELECTRIC COMPA	POLE KIT RETURN	153.12
S3322042.004	MEDLER ELECTRIC COMPA	#6 ENGINE PANEL	(235.78)
S3329968.001	MEDLER ELECTRIC COMPA	88 TAPE	133.71
S3322042.005	MEDLER ELECTRIC COMPA	POLE KIT FOR #6	193.26
S3328985.001	MEDLER ELECTRIC COMPA	#6 ENGINE PANEL	235.78
S3329968.002	MEDLER ELECTRIC COMPA	ELECTRICAL TAPE	9.32
S3329061.002	MEDLER ELECTRIC COMPA	PVC CEMENT	23.54
373742-00	MICHIGAN KITCHEN DIST	END CAPS	19.89
I1136	MICHIGAN POLICE TRAIN	TRAINING FOR OFFICER NYE	20.00
M 12-12	MICHIGAN SOUTH CENTRA	NATURAL GAS - DECEMBER 2012	295.00
010613	MICHIGAN-SHIGA SISTER	SISTER STATE DUES	2,745.47
668228	MODERNISTIC	WATER EXTRACTION @ MH	25.00
INV64617	MUNICIPAL SUPPLY CO.	2" COMP CORP & 1-1/2" CURB STOP	129.95
69411	MUZZALL GRAPHICS	A/P LASER CHECKS - RED	761.27
RINV01682720	MY ALARM CENTER	ALARM MONITORING	439.15
5667723X	NATIONAL FIRE PROTECT	MEMBERSHIP - ROBERT KIESSLING	75.00
90056746	NORFOLK SOUTHERN CORP	MAINT & OPRTN OF FLASHERS AT LINDEN ST	165.00
402183	NYE UNIFORM COMPANY	PANTS	750.00
51131	O'LEARY WATER CONDITI	WATER DELIVERED	106.63
15619498	OVERHISER, MARTIN	SUPPLIES FOR GAR & CHS ATTIC CLEAN OUT	36.00
35604695	OVERHISER, MARTIN	NG N600 WIRELESS DUAL BAND GIG	24.00
011113	PARRISH EXCAVATING	2012 WATER MAIN IMPROVEMENTS	105.99
5691730	POWER LINE SUPPLY	RUBBER TESTING	21,382.71
5700810	POWER LINE SUPPLY	WR 279 H TAP	395.00
5698187	POWER LINE SUPPLY	BRONZE DEADEND	64.70
5697591	POWER LINE SUPPLY	LEATHER GLOVES	647.70
5696539	POWER LINE SUPPLY	RAIN GEAR	1,065.60
78899	PRINTING SYSTEMS	VOTING CARDS & SUPPLIES	62.50
171444	PVS TECHNOLOGIES	FERRIC CHLORIDE BLANKET PO FOR FY2013	195.52
2697813559-0113	QLT	BELL	4,168.82
5680	QUALITY ENGRAVING SER	UPS CHARGES 08/15/12--09/12/12	13.99
5675	QUALITY ENGRAVING SER	CLOCKS, WATCHES, MUGS	261.26
010313	QUALITY PAINTING & IN	INSULATION FOR MUSEUMS	746.00
697569-IN	RAYHAVEN GROUP	MATERIAL	4,125.00
70465599	ROSE PEST SOLUTIONS	PEST CONTROL AT MH	29.16
236730-A	SOLOMON CORPORATION	750 KVA TRANSFORMER	55.00
236730	SOLOMON CORPORATION	750 KVA TRANSFORMER	15,495.00
25286	STANDARD PRINTING & O	DELIVERY CHARGE	15,495.00
652016	STANTEC CONSULTING MI	CONSTRUCTION ENGINEERING SERVICES	7.00
551-383799	STATE OF MICHIGAN	TUITION FOR ANTHONY PHILPOTT	10,601.25
MIDEAL-2013	STATE OF MICHIGAN	MI-DEAL MEMBERSHIP	200.00
13-000238	STATE OF MICHIGAN	RADIO SUBSCRIPTION FEES	180.00
795562	STATE OF MICHIGAN	AIR QUALITY	7,000.00
420339	SYKORA, TIM	REIMBURSEMENT	5,156.30
5333-1212	THE FLOWER HAUS	YAUDES, BURLESON	23.57
218582294	U.S. BANK EQUIPMENT F	LEXMARK COPIER CONTRACT	94.50
535062	UNDERGROUND PIPE & VA	MACRO COUPLINGS	58.56
122812	WEBERLING SERVICE LLC	2010 FORD CROWN VIC	680.00
			48.95

INVOICE NUMBER	VENDOR NAME	DESCRIPTION	AMOUNT
122812A	WEBERLING SERVICE LLC	2008 FORD CROWN VIC	48.95
102412	WEBERLING SERVICE LLC	2011 FORD CROWN VIC	48.95
			194,090.12



MICHIGAN SOUTH CENTRAL POWER AGENCY

720 HERRING ROAD • LITCHFIELD, MICHIGAN 49252
 PHONE (517) 542-2346 • FAX (517) 542-3049
 www.mscca.net

ORIGINAL INVOICE

MARSHALL CITY ELECTRIC DEPARTMENT
 323 WEST MICHIGAN AVENUE
 MARSHALL, MICHIGAN 49068
 Attn: Mr. Tom Tarkiewicz

Invoice Date: 15-Jan-13
 Due Date: 31-Jan-13
 Service From: 01-Dec-12
 To: 31-Dec-12

Peak Demand 16,601 kw
 Total Energy Received 9,180,911 kWh
 Hydro Generation 61,940 kWh
 Net Billing kWh's 9,118,971 kWh

Area	Entitlement %	Operating and Maintenance Costs	Debt Service Costs and Capacity Credits	Total
PROJECT 1-ENDICOTT	24.0%	412,733.76	-	412,733.76
PROJECT 2	18.0%	-	-	-
PROJECT 3	20.2%	-	-	-
PRAIRIE STATE	16.7%	33,072.61	19,934.20	53,006.81
MENOMINEE HYDRO	24.0%	4.37	-	4.37
AFEC	15.6%	116,664.83	28,213.75	144,878.58
AMP CONTRACTS	18.8%	115,544.45	-	115,544.45
CVEC	0.0%	-	-	-
MISO PURCHASES	11.3%	49,630.26	-	49,630.26
MISO SALES	11.9%	(54,687.72)	-	(54,687.72)
TRANSMISSION	29.9%	(28,118.65)	-	(28,118.65)
MISO	17.1%	3,709.58	-	3,709.58
SUBSTATION	34.4%	-	-	-
ADMINISTRATION	17.1%	22,591.10	-	22,591.10
MEMBER	15.6%	282.52	-	282.52
MEMBER HYDRO	0.0%	-	-	-
CAPACITY	15.6%	-	-	-
RATE STABILIZATION		-	-	-
TOTAL COST		\$ 671,427.11	\$ 48,147.95	\$ 719,575.06
		\$/kWh 0.07363	0.00528	0.07891
CREDITS		\$ (1,316.63)	-	\$ (1,316.63)
		\$/kWh (0.00014)	0.00000	(0.00014)
NET COST		\$ 670,110.47	\$ 48,147.95	\$ 718,258.42
		\$/kWh 0.07349	0.00528	0.07877

Pay this amount \$ 718,258.42

Any amounts due and not paid by the due date shall bear interest at the rate of 1% per month until paid.

EXP CHECK RUN DATES 01/04/2013 - 01/04/2013
 UNJOURNALIZED
 OFEN

INVOICE NUMBER	VENDOR NAME	DESCRIPTION	AMOUNT
ALLMI550-0113	ALLSTATE WORKPLACE DI	POLICY # ALLMI550	769.05
010113	BATTLE CREEK UNLIMITE	JANUARY 2013	14,041.66
122612	BEARDSLEE LAW OFFICES	DECEMBER SERVICES	1,807.75
13-53-007-808-00	CHASE	REFUND TAX OVERPAYMENT	733.94
HSA 010113	CHEMICAL BANK SOUTH	HSA CONTRIBUTION 1ST QTR 2013	4,781.25
36744528	CITGO	FLEET #132271610	10,625.22
135300330508	FLAGSTAR BANK	REFUND TAX OVERPAYMENT	1,098.48
13-53-004-116-00	KELLOGG COMMUNITY FED	REFUND TAX OVERPAYMENT	640.85
S3322042.003	MEDLER ELECTRIC COMPA	CONTACT PARTS KIT	279.76
S3322042.001	MEDLER ELECTRIC COMPA	HEATER ELEMENT	42.66
S3322042.002	MEDLER ELECTRIC COMPA	CONTACT PARTS KIT	279.76
S3323103.001	MEDLER ELECTRIC COMPA	ELECTRICAL TAPE	117.69
S3313416.001	MEDLER ELECTRIC COMPA	T8 FLUORESCENT FOR PSB	147.76
2013	MMTA	2013 DUES FOR MICHELLE LEIBOLD	50.00
010213	OAKLAWN HOSPITAL	PARKING STRUCTURE - 2013 RENTAL	13,875.00
10058364-1212	WOW! BUSINESS	ACCT #010058364	32.97
10040269-1212	WOW! BUSINESS	ACCT #010040269	170.00
			49,493.80

769.05
 14,041.66
 1,807.75
 733.94
 4,781.25
 10,625.22
 1,098.48
 640.85
 279.76
 42.66
 279.76
 117.69
 147.76
 50.00
 13,875.00
 32.97
 170.00
 + 50.00
 49,493.80

EXP CHECK RUN DATES 01/10/2013 - 01/11/2013
 BOTH JOURNALIZED AND UNJOURNALIZED
 BOTH OPEN AND PAID

INVOICE NUMBER	VENDOR NAME	DESCRIPTION	AMOUNT
6100458-000-0113	AD-VISOR & CHRONICLE	DECEMBER CHARGES	554.04
10-005000-05	ADVANCED REAL ESTATE	REFUND UTILITY OVERPAYMENT	50.38
32-052200-15	ASBURY, GREGORY	REFUND UTILITY DEPOSIT	33.42
010913	BIRD, SANDRA	MILEAGE REIMBURSEMENT	16.84
1802860009	BRUBAKER & CO., LLC	REFUND UTILITY OVERPAYMENT	30.46
JAN 2013	CALHOUN COUNTY EQUALI	ASSESSING SERVICES - JAN 2013	2,122.00
DEC 2012	CALHOUN COUNTY TREASU	DECEMBER 2012 TRAILER FEES	80.00
31-011800-19	CARNELL, JOSEPHINE	REFUND UTILITY DEPOSIT	113.19
29-002800-29	CHOLKA, HARRY	REFUND UTILITY DEPOSIT	13.50
1701850003	COATS III, WILLIAM	REFUND UTILITY OVERPAYMENT	36.28
99601790	CONSUMERS ENERGY	ACCT #300005450477, CONNECTION FEE	200.00
24-025600-08	CRAWFORD, SHEILA	REFUND UTILITY OVERPAYMENT	25.00
1155180-1212	CULLIGAN	WATER, COOLER RENTAL	28.50
010713	DAY, WILLIAM	BELTS FOR HYDRO	121.98
25-006200-02	DENSMORE, FRANK	REFUND UTILITY OVERPAYMENT	25.00
27-086400-03	DICKSON, LOU	REFUND UTILITY OVERPAYMENT	19.89
28-017200-04	ENBRIDGE	REFUND UTILITY OVERPAYMENT	2,313.45
010713	HOFFMAN, DUANE	REPLACEMENT/REFUND OF ITEMS LOST	29.30
010813	JOHN TRAVIS	NATIONAL REGISTRY TEST FOR EMT	70.00
010713	KIESSLING, ROBERT	REFRESHMENTS FOR COUNCIL WORK SESSION	10.40
3-010400-00	LIPSEY, CHARLOTTE	REFUND UTILITY OVERPAYMENT	54.49
3-010200-00	LIPSEY, CHARLOTTE	REFUND UTILITY OVERPAYMENT	47.86
011113	MILLER, I. YVONNE	REFUND OF SECURITY DEPOSIT & OVERPAYMEN	513.00
01/23/13	MMAAO	SANDY PETERSON, MICHELLE MASTEJ	40.00
INV64088	MUNICIPAL SUPPLY CO.	IPS FULL SEAL PATCH CLAMPS	212.89
32-047400-20	PESCH, ALEXANDER	REFUND UTILITY OVERPAYMENT	85.84
249-003622782	REPUBLIC SERVICES #24	ACCT #3-0249-1022021	590.13
19-007800-25	SILL, KRISTOPHER	REFUND UTILITY OVERPAYMENT	43.46
224843832-080	SPRINT	ACCT #224843832	396.70
9-003200-24	TCF BANK	REFUND UTILITY OVERPAYMENT, 620 W MANSIO	13.72
14-019900-11	TRAMEL, HEATHER	REFUND UTILITY OVERPAYMENT	22.28
2851461095	VERIZON WIRELESS	ACCT #987146080-00001	76.06
700310031	WALLACE, CHASE	REFUND UTILITY OVERPAYMENT	3.32
31-080200-01	WASHBURN, LINDSAY	REFUND UTILITY DEPOSIT	78.32
13-53-003-968-00	WELLS FARGO	REFUND TAX OVERPAYMENT	860.77
10040764-0113	WOW! BUSINESS	ACCT #010040764 MH APTS	1,359.80
			10,292.27
		Prescription Reimbursements	145.00
		Total Cash Disbursements	\$10,437.27

MARSHALL RECREATION DEPARTMENT



Recreation for a Lifetime

2011-2012 ANNUAL REPORT

*Mailing Address:
323 West Michigan Avenue
Marshall, Michigan 49068*

*Physical Address:
900 South Marshall
Marshall, Michigan 49068
269/781-5166 (direct)
269/789-4628 (fax)
recpro.cityofmarshall.com*

MISSION STATEMENT

To enhance the quality of life for our community by providing safe, healthy and fun recreation opportunities.

DEPARTMENT STAFF

Natalie Huestis, Director of Community Services
Teri Trudeau, Recreation Superintendent Justin Miller, Program Coordinator
JR Grulke, Program Coordinator, part-time Cris Roberts, Recreation Secretary

ADVISORY BOARD

Dave Phaner, Chair	Kristine Boley-Morse	Randy Eshuis
Mark Gilbert	Mitch McComb	Lisa Sands
Lee Sherman	Kathy Miller, Council Liaison	

PROGRAMMING

Recreation for a Lifetime ... the Department's slogan best identifies its programming focus. The Department encourages members of the community to participate in recreational activities by offering a wide variety of programming opportunities. The focus has been, and continues to be, to engage all ages in positive recreational activities "... for a Lifetime"... Adult sports, youth sports, pre-school sports, after school programs, day camps, summer 'fun' playground, and special events are offered.

PROGRAM HIGHLIGHTS

Adult Sand Volleyball

In the past several years we have seen steady participation in Adult Sand Volleyball. The program requires no officiating; helping to keep the cost low. New sand is added every other year to keep the courts fresh and allow play with minimal risk of injury. The last factor to this program's on-going success are the supervisors who have been a part of the program for several years; they are reliable and have the game knowledge to keep the program running smoothly. In 2011, a pavilion was erected close to the courts which offer players a 'cool down' and social area.

Tae Kwon Do

Tae Kwon Do is designed as a non-violent art and system of complete body exercise. The program may benefit you physically, mentally, and philosophically. Tae Kwon Do was first offered in the fall of 2006. Instructor Chris Bowhuis, continues to do an excellent job teaching his students this art; many who participated in the first session, still participate today!

Pre-School Sports

Due to multiple requests from the parents of our 3 to 5 year olds, we decided to offer a Pre T-Ball program. This program has been successful since its inception in 2007. The program received such an overwhelming positive response the first year, additional sessions were offered! In addition to Lil' Sluggers T-Ball, soon after Lil' Kickers Soccer, Lil' Mytes Tennis, and Lil' Hoopsters Basketball were added. These pre-school aged activities focus more on "fun"amentals and skills rather than competitive games and continue to be a "kid favorite."

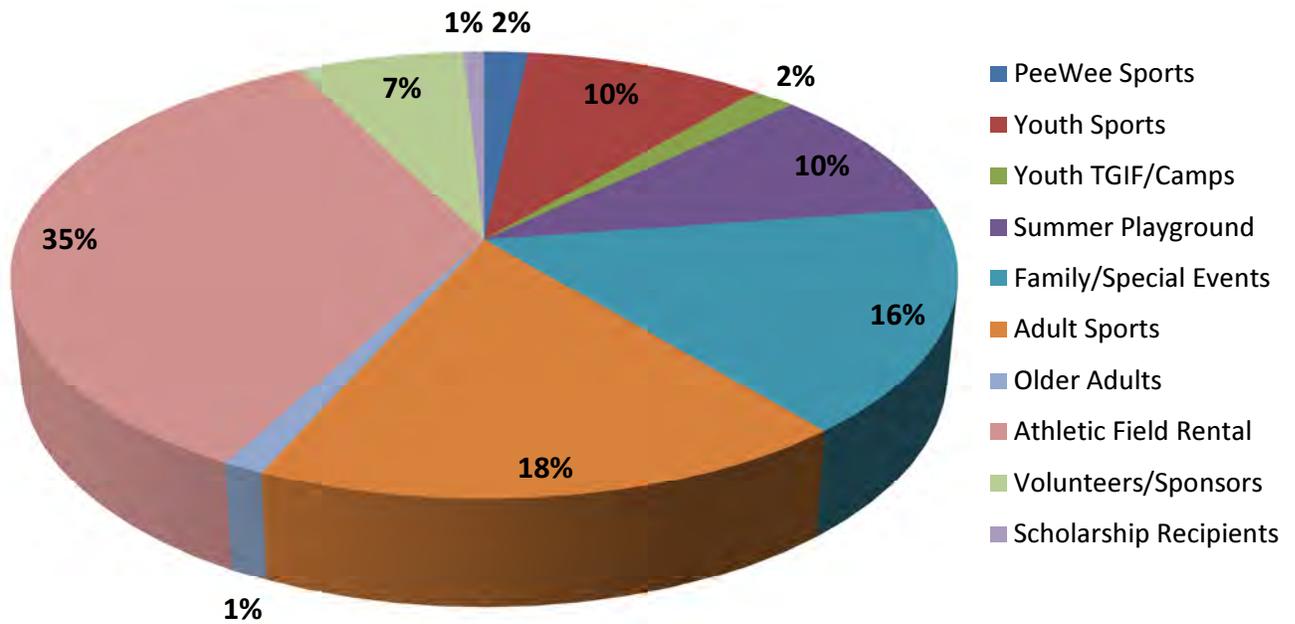
School's Out Day Camps

Day Camps are offered during winter holiday and spring breaks. These camp days are great fun for participants and staff! Each day is themed; stories, crafts, activities and experiments are geared to the theme. Participation is limited to provide for quality student to instructor ratio. Parents are generally the recipients of crafts and artwork created by their students.

NOTABLE NUMBERS

<i>Pee Wee Sports</i>	182
<i>Youth Sports</i>	998
<i>Youth TGIF/Camps</i>	182
<i>Summer Playground</i>	1015
<i>Family/Special Events</i>	1705

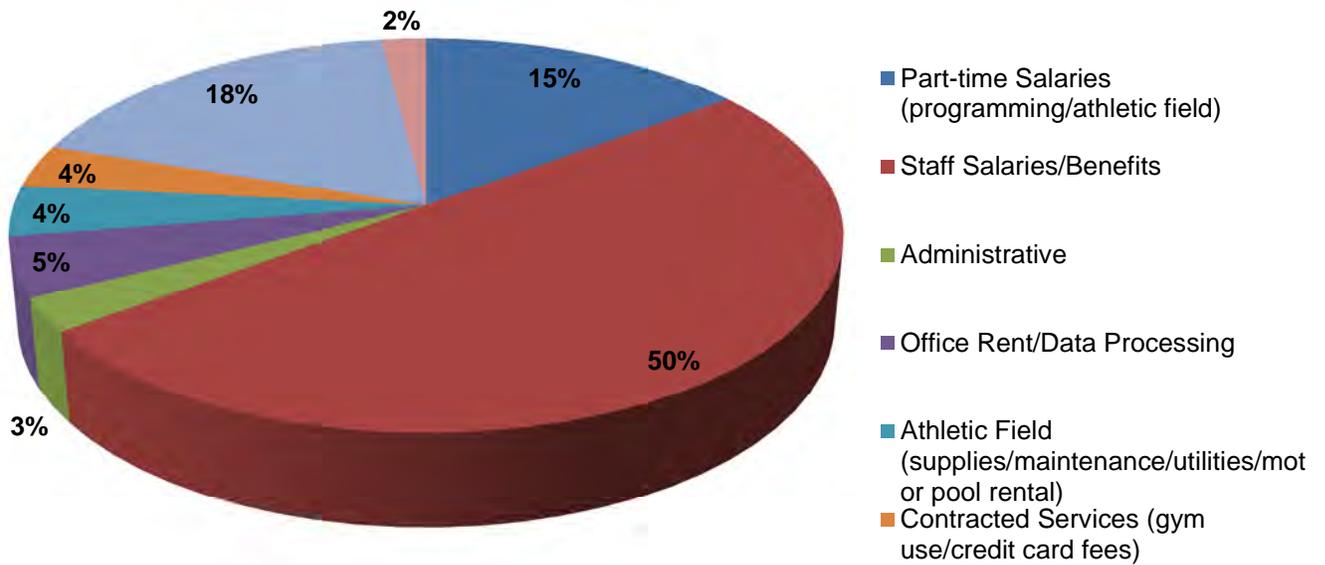
<i>Adult Sports</i>	1850
<i>Older Adults</i>	127
<i>Athletic Field Rental</i>	3620
<i>Volunteers/Sponsors</i>	701
<i>Scholarship Recipients</i>	87



Expenses for the 2011-2012 Fiscal Year (not audited)

<i>Part-time Salaries (programming/athletic field)</i>	\$ 56,350.54
<i>Staff Salaries/Benefits</i>	\$ 192,060.93
<i>Administrative</i>	\$ 10,526.89
<i>Office Rent/Data Processing</i>	\$ 18,665.04
<i>Athletic Field (supplies/maintenance/utilities/motor pool rental)</i>	\$ 15,861.84
<i>Contracted Services (gym use/credit card fees)</i>	\$ 13,541.92
<i>Program Operating Supplies</i>	\$ 68,360.35
<i>Capital Improvements (athletic field facility)</i>	\$ 7,704.00

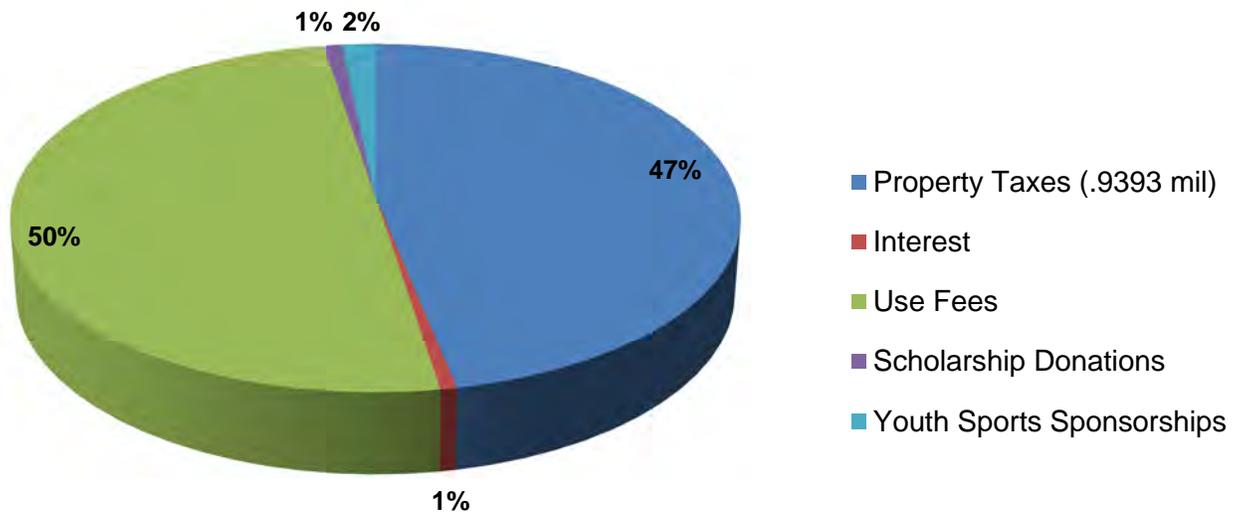
EXPENSES



Revenues for the 2011/2012 Fiscal Year (not audited)

<i>Property Taxes (.9393 mil)</i>	\$193,858.60
<i>Interest</i>	\$ 2,698.25
<i>Use Fees</i>	\$206,817.59
<i>Scholarship Donations</i>	\$ 3,728.00
<i>Youth Sports Sponsorships</i>	\$ 6,940.00

REVENUES



ATHLETIC FIELD ENHANCEMENTS

New doors with self-timing locking system installed at the concession building; including panic bars and motion light activation when entering. Jumbo tissue dispensers installed in restrooms.

Tree stump removal and clean-up in the surrounding area at the volleyball sand courts.

COOPERATIVE EFFORTS

Several of Department programs were made possible through cooperative efforts. Without these efforts, the Department would not be able to offer as many programming opportunities.

Marshall Civic Players

- * Dress Rehearsals Older Adults

Marshall Lanes

- * Various youth programs

C & C Carton

- * Haunted Trail

Keystone Unlimited in conjunction with several City of Marshall Depts

- * Haunted Trail

Bogar Theatre

- * Summer "Fun" Playground

United States Tennis Association (USTA)

- * Tennis Lessons

Marshall Public Schools

- * Program facilities
- * Program transportation

Marshall Area Community Services

- * Summer "Fun" Playground

Michigan Recreation & Park Association (MRPA)

- * Mackinac Island Older Adult Get-Together
- * Adult Softball Tournaments

Marshall Country Club

- * Youth Golf Camp

Marshall Advisor & Chronicle

- * Program Press Releases & Articles

Battle Creek Enquirer

- * Program Press Releases & Articles

Michigan Elite Lacrosse

- * Youth Lacrosse

Justice Concessions

- * Athletic Field Concession Stand

Marshall Chamber of Commerce

- * Community Calendar

Susan Collins, Author/Historian

- * Oakridge Cemetery Tour
- * Downtown Historical District Tour

Mel's Allsport

- * Haunted Trail Shirts

Midway Roller Rink

- * Summer 'Fun' Playground

Sugar Shack

- * Youth Programs

Darling's Ace Hardware

- * Haunted Trail

LifeSpan

- * Haunted Trail

Oerther's

- * Haunted Trail

Calhoun County Fairgrounds

- * Haunted Trail

Wilder Creek Conservation Club

- * Haunted Trail

nu-Twist

- * Summer 'Fun' Playground
- * Adult & Youth Sports

Prater Studio

- * Youth Sports

Quality Campgrounds

- * Summer 'Fun' Playground



ADMINISTRATIVE REPORT
January 22, 2013 - CITY COUNCIL MEETING

TO: Honorable Mayor and City Council

FROM: Tom Tarkiewicz, City Manager
Mike Hindenach, Manager, Marshall Economic Development

SUBJECT: Fabrilaser Manufacturing, 1308 S Kalamazoo
Industrial Facility Exemption Certificate Application

BACKGROUND: The City of Marshall has received a request from Fabrilaser Manufacturing for an Industrial Facilities Tax Exemption Certificate. The requested abatement is to consider \$168,590.00.

RECOMMENDATION: After receiving public comments, it is recommended that council approve the application for the Industrial Facilities Tax Exemption Certificate for Fabrilaser Manufacturing.

FISCAL EFFECTS: The anticipated tax revenue savings over the life of the certificate is approximately \$11,400.00 for Fabrilaser Manufacturing, while the City of Marshall will forego approximately \$4,400.00.

ALTERNATIVES: As suggested by Council.

Respectfully submitted,

Tom Tarkiewicz
City Manager

Michael D. Hindenach
Manager, Marshall Economic Development

323 W. Michigan Ave.

Marshall, MI 49068

p 269.781.5183

f 269.781.3835

cityofmarshall.com

Application for Industrial Facilities Tax Exemption Certificate

Issued under authority of Public Act 198 of 1974, as amended. Filing is mandatory.

INSTRUCTIONS: File the original and two copies of this form and the required attachments (three complete sets) with the clerk of the local government unit. The State Tax Commission (STC) requires two complete sets (one original and one copy). One copy is retained by the clerk. If you have any questions regarding the completion of this form or would like to request an informational packet, call (517) 373-3272.

To be completed by Clerk of Local Government Unit	
Signature of Clerk <i>Triska Nelson</i>	Date received by Local Unit <i>12/18/2012</i>
STC Use Only	
Application Number	Date Received by STC

APPLICANT INFORMATION
All boxes must be completed.

1a. Company Name (Applicant must be the occupant/operator of the facility) Fabrilaser Manufacturing		1b. Standard Industrial Classification (SIC) Code - Sec. 2(10) (4 or 6 Digit Code) 3469	
1c. Facility Address (City, State, ZIP Code) (real and/or personal property location) 1308 S Kalamazoo, Marshall, MI 49068		1d. City/Township/Village (indicate which) City of Marshall	1e. County Calhoun
2. Type of Approval Requested <input checked="" type="checkbox"/> New (Sec. 2(4)) <input type="checkbox"/> Transfer (1 copy only) <input type="checkbox"/> Speculative Building (Sec. 3(8)) <input type="checkbox"/> Rehabilitation (Sec. 3(1)) <input type="checkbox"/> Research and Development (Sec. 2(9))		3a. School District where facility is located Marshall Public Schools	3b. School Code 13110
		4. Amount of years requested for exemption (1-12 Years) 12	

5. Per section 5, the application shall contain or be accompanied by a general description of the facility and a general description of the proposed use of the facility, the general nature and extent of the restoration, replacement, or construction to be undertaken, a descriptive list of the equipment that will be part of the facility. Attach additional page(s) if more room is needed.

Purchase and install a new Amada HDS 8025NT 80 Metric ton break press.

6a. Cost of land and building improvements (excluding cost of land)	▶ \$0.00
* Attach list of improvements and associated costs. * Also attach a copy of building permit if project has already begun.	Real Property Costs
6b. Cost of machinery, equipment, furniture and fixtures	▶ \$168,590.00
* Attach itemized listing with month, day and year of beginning of installation, plus total	Personal Property Costs
6c. Total Project Costs	▶ \$168,590.00
* Round Costs to Nearest Dollar	Total of Real & Personal Costs

7. Indicate the time schedule for start and finish of construction and equipment installation. Projects must be completed within a two year period of the effective date of the certificate unless otherwise approved by the STC.

	<u>Begin Date (M/D/Y)</u>	<u>End Date (M/D/Y)</u>	
Real Property Improvements ▶	1/1/13	12/31/13	▶ <input type="checkbox"/> Owned <input type="checkbox"/> Leased
Personal Property Improvements ▶			▶ <input checked="" type="checkbox"/> Owned <input type="checkbox"/> Leased

8. Are State Education Taxes reduced or abated by the Michigan Economic Development Corporation (MEDC)? If yes, applicant must attach a signed MEDC Letter of Commitment to receive this exemption. Yes No

9. No. of existing jobs at this facility that will be retained as a result of this project. 1	10. No. of new jobs at this facility expected to create within 2 years of completion. 0
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11. Rehabilitation applications only: Complete a, b and c of this section. You must attach the assessor's statement of SEV for the entire plant rehabilitation district and obsolescence statement for property. The Taxable Value (TV) data below must be as of December 31 of the year prior to the rehabilitation.

a. TV of Real Property (excluding land)

b. TV of Personal Property (excluding inventory)

c. Total TV

12a. Check the type of District the facility is located in:
 Industrial Development District Plant Rehabilitation District

12b. Date district was established by local government unit (contact local unit) 8/16/10	12c. Is this application for a speculative building (Sec. 3(8))? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
--	---

APPLICANT CERTIFICATION - complete all boxes.

The undersigned, authorized officer of the company making this application certifies that, to the best of his/her knowledge, no information contained herein or in the attachments hereto is false in any way and that all are truly descriptive of the industrial property for which this application is being submitted.

It is further certified that the undersigned is familiar with the provisions of P.A. 198 of 1974, as amended, being Sections 207.551 to 207.572, inclusive, of the Michigan Compiled Laws; and to the best of his/her knowledge and belief, (s)he has complied or will be able to comply with all of the requirements thereof which are prerequisite to the approval of the application by the local unit of government and the issuance of an Industrial Facilities Exemption Certificate by the State Tax Commission.

13a. Preparer Name Greg Harris	13b. Telephone Number (269) 789-9490	13c. Fax Number (269) 789-9496	13d. E-mail Address greg@fabrilaser.com
14a. Name of Contact Person Greg Harris	14b. Telephone Number (269) 789-9490	14c. Fax Number (269) 789-9496	14d. E-mail Address greg@fabrilaser.com
▶ 15a. Name of Company Officer (No Authorized Agents) Fabrilaser Manufacturing			
15b. Signature of Company Officer (No Authorized Agents) 		15c. Fax Number (269) 789-9496	15d. Date 12-17-2012
▶ 15e. Mailing Address (Street, City, State, ZIP Code) 1308 S Kalamazoo, Marshall, MI 49068		15f. Telephone Number (269) 789-9490	15g. E-mail Address greg@fabrilaser.com

LOCAL GOVERNMENT ACTION & CERTIFICATION - complete all boxes.

This section must be completed by the clerk of the local governing unit before submitting application to the State Tax Commission. Check items on file at the Local Unit and those included with the submittal.

▶ 16. Action taken by local government unit <input type="checkbox"/> Abatement Approved for _____ Yrs Real (1-12), _____ Yrs Pers (1-12) After Completion <input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> Denied (Include Resolution Denying)	16b. The State Tax Commission Requires the following documents be filed for an administratively complete application: Check or indicate N/A if Not Applicable <input type="checkbox"/> 1. Original Application plus attachments, and one complete copy <input type="checkbox"/> 2. Resolution establishing district <input type="checkbox"/> 3. Resolution approving/denying application. <input type="checkbox"/> 4. Letter of Agreement (Signed by local unit and applicant) <input type="checkbox"/> 5. Affidavit of Fees (Signed by local unit and applicant) <input type="checkbox"/> 6. Building Permit for real improvements if project has already begun <input type="checkbox"/> 7. Equipment List with dates of beginning of installation <input type="checkbox"/> 8. Form 3222 (if applicable) <input type="checkbox"/> 9. Speculative building resolution and affidavits (if applicable)
16a. Documents Required to be on file with the Local Unit Check or Indicate N/A if Not Applicable <input type="checkbox"/> 1. Notice to the public prior to hearing establishing a district. <input type="checkbox"/> 2. Notice to taxing authorities of opportunity for a hearing. <input type="checkbox"/> 3. List of taxing authorities notified for district and application action. <input type="checkbox"/> 4. Lease Agreement showing applicants tax liability.	
16c. LUCI Code	16d. School Code
17. Name of Local Government Body	▶ 18. Date of Resolution Approving/Denying this Application

Attached hereto is an original and one copy of the application and all documents listed in 16b. I also certify that all documents listed in 16a are on file at the local unit for inspection at any time.

19a. Signature of Clerk	19b. Name of Clerk	19c. E-mail Address
19d. Clerk's Mailing Address (Street, City, State, ZIP Code)		
19e. Telephone Number	19f. Fax Number	

State Tax Commission Rule Number 57: Complete applications approved by the local unit and received by the State Tax Commission by October 31 each year will be acted upon by December 31. Applications received after October 31 may be acted upon in the following year.

Local Unit: Mail one original and one copy of the completed application and all required attachments to:

State Tax Commission
Michigan Department of Treasury
P.O. Box 30471
Lansing, MI 48909-7971

(For guaranteed receipt by the STC, it is recommended that applications are sent by certified mail.)

STC USE ONLY				
▶ LUCI Code	▶ Begin Date Real	▶ Begin Date Personal	▶ End Date Real	▶ End Date Personal



ADMINISTRATIVE REPORT
January 22, 2013 – City Council Meeting

TO: Honorable Mayor and City Council Members

FROM: Sandra Bird, Finance Director
Tom Tarkiewicz, City Manager

SUBJECT: Adoption of the Six Year Capital Improvement Program July 1, 2013 – June 30, 2019

BACKGROUND: For several years Council has been presented with a Capital Improvement Program (CIP) which is the *guide* for future capital needs for the City of Marshall. Through the CIP process the ground work has been laid to ensure that capital improvements are identified and prioritized. The resources to provide those needs are also analyzed. The proposed CIP is published on the City's website, on the Finance Department home page, and was included in the Council packet for the January 7, 2013 Regular Council meeting.

The Marshall City Planning Commission held a public hearing at its December 12, 2012 regular meeting. The Planning Commission's role is to review the CIP to make certain it addresses any priorities included in the Master Plan for Future Land Use. There was no public present and no public comments were heard on the CIP. The Planning Commission accepted and recommended Council approval of the CIP.

Council conducted a public hearing to receive comments on the proposed Capital Improvement Program. Following the public hearing, Council will be asked to adopt the CIP as presented or with any changes Council deems appropriate.

RECOMMENDATION: Approve the July 1, 2013 through June 30, 2019 Capital Improvement Program as presented.

FISCAL EFFECTS: None at this time.

ALTERNATIVES: As suggested by Council.

Respectfully submitted,

Sandra Bird
Finance Director

Tom Tarkiewicz
City Manager

323 W. Michigan Ave.

Marshall, MI 49068

p 269.781.5183

f 269.781.3835

cityofmarshall.com



ADMINISTRATIVE REPORT
January 22, 2013 - CITY COUNCIL MEETING

REPORT TO: Honorable Mayor and City Council
FROM: Carl Fedders, Director of Public Services
Sandra Bird; Finance Director
Tom Tarkiewicz, City Manager
SUBJECT: 2013 Michigan Transportation Funds Bonds - Bond Authorizing Resolution and Resolution Authorizing Sale

BACKGROUND: On October 4, 2010 City council awarded Fishbeck, Thompson, Carr, and Huber (FTCH) the storm sewer study for the drainage issues that were occurring at the North Mulberry and Union Street intersection and the O’Keefe and Allen intersection. The final report was received in March of 2011 and staff began to work on possible funding options. In August of 2012 council awarded the engineering of the project to FTCH.

The 2013 budget included correction to these two drainage systems and the improvement to the culvert over Rice Creek; which services Ketchum Park from Gordon Street and another storm sewer deficiency along Michigan Avenue at Marshall Avenue. In addition, staff took the opportunity to include approximately three years of road improvement funding as recommended by the 2012 Road Report. It was anticipated that funds would come from the sale of a Motor Vehicle Highway Bond.

In order to utilize this type of funding council must approve the attached bond authorizing resolution by two-thirds majority and then also approve the resolution authorizing the sale of the bond.

The resolution includes language that the estimated not to exceed amount be set at \$1,900,000. The current project estimate is \$1,680,000, the difference will allow staff to proceed with the same timeline if construction cost increase before this authorization is approved and the completion of the engineering. This type of bond does not require a 45 day referendum but the bond authorizing resolution will be published in the local newspaper upon approval.

It is estimated that Council will take further action on this topic in April.

RECOMMENDATION: It is recommended that the City Council adopt the attached bond authorizing resolution and the resolution authorizing sale of the 2013 Michigan Transportation Bond. Council approval will be needed when the bond bids and construction bids are received.

FISCAL EFFECTS: None at this time.

ALTERNATIVES: As suggested by the Council.

Respectfully submitted,

323 W. Michigan Ave.

Marshall, MI 49068

p 269.781.5183

f 269.781.3835

cityofmarshall.com

Carl Fedders
Director of Public Services

Sandra Bird
Finance Director

Tom Tarkiewicz
City Manager

**City of Marshall
County of Calhoun, State of Michigan**

**BOND AUTHORIZING RESOLUTION
2013 MICHIGAN TRANSPORTATION FUND BONDS
(GENERAL OBLIGATION LIMITED TAX)**

A RESOLUTION TO PROVIDE FOR:

- Issuance of up to \$1,900,000 of Michigan Transportation Fund Bonds to reconstruct and repair City streets;
- Bonds to be paid from revenues received by the City from the Michigan Transportation Fund;
- City pledges limited tax full faith, credit and resources as secondary security.

PREAMBLE

WHEREAS, the City Council of the City of Marshall, County of Calhoun, Michigan (the “City”) does hereby determine that it is necessary to reconstruct and repair City streets including related installation of sidewalk, curb and drainage improvements (the “Project”); and

WHEREAS, to finance costs of the Project, the City Council determines that it is necessary to borrow money and issue bonds as authorized by the provisions of Act 175, Public Acts of Michigan, 1952, as amended (“Act 175”); and

WHEREAS, the costs of the Project to be paid from bond proceeds is estimated to be not-to-exceed \$1,900,000; and

WHEREAS, the Project to be constructed is in accordance with the purposes enumerated in Section 13 of Act 51, Public Acts of Michigan, 1951 (“Act 51”); and

WHEREAS, Act 175 requires that when the governing body of any incorporated city shall determine to borrow money under the provisions of Act 175, they shall by resolution approved by a 2/3 majority of the members-elect of the governing body so declare, which resolution shall be published once in a daily or weekly newspaper of general circulation in the city before the same becomes effective, and which resolution shall briefly describe the contemplated project, the estimated cost thereof, and the amount, maximum rate of interest and maturity dates of the bonds to be issued and the form thereof;

NOW, THEREFORE, BE IT RESOLVED THAT:

1. The City Council hereby determines to borrow the sum of not-to-exceed One Million Nine Hundred Thousand Dollars (\$1,900,000) and to issue bonds of the City pursuant to the provisions of Act 175, to be designated as the 2013 MICHIGAN TRANSPORTATION FUND BONDS (General Obligation Limited Tax) (the “Bonds”), for the purpose of providing funds to pay costs of the Project. Either the Finance Director or, in her absence, the City

Manager (the “Authorized Officer”) is authorized to reduce the principal amount of Bonds issued after the final costs of construction of the Project are determined.

The principal amount of Bonds issued is limited so that the annual debt service requirements on all of the City’s outstanding Michigan Transportation Fund Bonds shall not be in excess of 50% of the revenues received by the City from the Michigan Transportation Fund pursuant to Act 51 in the year preceding this contemplated borrowing, in compliance with the requirements specified in Section 4 of Act 175.

2. The Bonds shall consist of bonds dated as of the date of delivery thereof registered as to principal and interest of the denominations of any multiple of \$5,000 not exceeding for each maturity the maximum principal amount of the Bonds of that maturity, and numbered consecutively in order of registration or transfer. The Bonds shall mature as serial bonds or term bonds on the dates and in the principal amounts as shall be determined by the Authorized Officer Director at the time of sale of the Bonds. The City presently anticipates that the Bonds shall mature or be subject to mandatory redemption annually on April 1 in the years 2014 through 2028, inclusive, but the Authorized Officer is directed to determine the dates of maturity of the Bonds provided that the Bonds will mature or be subject to mandatory redemption in annual installments not to exceed fifteen (15) in number.

The Bonds shall bear interest to be determined at public sale but not to exceed five percent (5%) per annum.

Principal of and interest on the Bonds will be payable in the manner set forth in the form of Bond shown in this resolution; provided that the date of determination of the registered owner for purposes of payment of interest may be changed by the City to conform to market practice in the future. The Bonds may be issued in book-entry only form through The Depository Trust Company in New York, New York (“DTC”) and the Authorized Officer is authorized to execute such custodial or other agreement with DTC as may be necessary to accomplish the issuance of the Bonds in book-entry only form, and to make such changes in the form of the Bonds within the parameters of this resolution as may be required to accomplish the foregoing.

The Bonds shall be subject to mandatory or optional redemption prior to maturity as determined by the Authorized Officer at the time of sale of the Bonds. Unless waived by any registered owner of bonds to be redeemed, official notice of redemption shall be given by the Transfer Agent on behalf of the City and shall conform to the requirements set forth in the Bond. Such notice shall be dated and shall contain at a minimum the following information: original issue date; maturity dates; interest rates; CUSIP numbers, if any; certificate numbers (and in the case of partial redemption) the called amounts of each certificate; the redemption date; the redemption price or premium; the place where bonds called for redemption are to be surrendered for payment; and that interest on bonds or portions thereof called for redemption shall cease to accrue from and after the redemption date.

The Authorized Officer is hereby authorized and directed to designate as bond registrar, paying agent and transfer agent (the “Transfer Agent”), a bank or trust company located in the State of Michigan and qualified to carry out such duties under the laws of the State of Michigan. The City may designate a new Transfer Agent by notice mailed to the registered owner of each

of the Bonds at such time outstanding not less than sixty (60) days prior to an interest payment date. The Authorized Officer is hereby authorized to execute an agreement with the Transfer Agent on behalf of the City. Notwithstanding the foregoing, if the Bonds are held in book-entry form by DTC, payment shall be made in the manner prescribed by DTC.

Any bond may be transferred upon the books required to be kept pursuant to this section by the person in whose name it is registered, in person or by the registered owner's duly authorized attorney, upon surrender of the Bond for cancellation, accompanied by delivery of a duly executed written instrument of transfer in a form approved by the Transfer Agent. Whenever any bond or bonds shall be surrendered for transfer, the City shall execute and the Transfer Agent shall authenticate, if necessary, and deliver a new bond or bonds, in like aggregate principal amount. The Transfer Agent shall require the payment by the bondholder requesting the transfer of any tax or other governmental charge required to be paid with respect to the transfer.

3. The Bonds shall be executed in the name of the City with manual or the facsimile signatures of the Mayor and the City Clerk and shall have the City's seal or a facsimile thereof affixed thereto or imprinted thereon. No Bond of this series shall be valid until authenticated by an authorized signature of the Transfer Agent. The Bonds shall be delivered to the Transfer Agent who shall authenticate them and deliver them to the purchaser in accordance with instructions from the Authorized Officer upon payment of the purchase price for the Bonds in accordance with the bid therefor when accepted. Executed blank bonds for registration and issuance to transferees shall simultaneously, and from time to time thereafter as necessary, be delivered to the Transfer Agent for safekeeping.

4. To provide moneys to pay the principal of and interest on the Bonds and in accordance with the provisions of Act 175, there is hereby made an irrevocable appropriation of the amount necessary to pay the principal of and interest on the Bonds from the moneys to be derived from State-collected taxes returned to the City for highway purposes, pursuant to law. Pursuant to Act 175, and as additional security for the prompt payment of the principal of and interest on the Bonds, there is hereby irrevocably pledged the limited tax full faith and credit of the City, and in the event of insufficiency of funds primarily pledged to the payment thereof, the City covenants and agrees to provide for such insufficiency from such resources as are lawfully available to it.

5. The Treasurer of the City is directed, each year that any of the principal of and interest on the Bonds remains unpaid, to set aside in a separate depository account, to be designated 2013 MICHIGAN TRANSPORTATION FUND BONDS DEBT RETIREMENT FUND (the "Debt Retirement Fund"), sufficient moneys from revenues received during such year from the Michigan Transportation Fund pursuant to law to pay the principal of and interest on the Bonds next maturing. The Debt Retirement Fund may be pooled or combined with other debt retirement funds for issues of bonds of like character as provided by the Revised Municipal Finance Act, Act 34, Public Acts of Michigan, 2001, as amended, or other state law.

In the event a deposit of trust is made of cash or direct obligations of the United States or obligations the principal of and interest on which are guaranteed by the United States, or a combination thereof, the principal of and interest on which, without reinvestment, come due at

times and in amounts sufficient to pay at maturity or irrevocable call for earlier optional or mandatory redemption, the principal of, premium, if any, and interest on the Bonds, this Resolution shall be defeased and the owners of the Bonds shall have no further rights under this Resolution except to receive payment of the principal of, premium, if any, and interest of the Bonds from the cash or securities deposited in trust and the interest and gains thereon and to transfer and exchange Bonds as provided herein.

6. The Treasurer is further directed to open a separate account, to be designated 2013 MICHIGAN TRANSPORTATION FUND BONDS CONSTRUCTION FUND (the “the Construction Fund”) into which the proceeds of the Bonds, less accrued interest and premium, if any, shall be deposited, which account shall be used to pay costs of constructing the Project and of issuing the Bonds. Any funds remaining in the Construction Fund after completion of the Project may be used for other street improvements or for any other purpose permitted by law.

7. The Bonds shall be in substantially the following form with such changes as may be necessary to conform the Bonds to the final terms of sale and such changes as to ministerial form as may be reasonably requested by the Transfer Agent:

[FORM OF BOND TO BE COMPLETED AFTER BOND SALE]

United States of America
State of Michigan
County of Calhoun

CITY OF MARSHALL
2013 MICHIGAN TRANSPORTATION FUND BOND
(GENERAL OBLIGATION LIMITED TAX)

Interest Rate Date of Maturity Date of Original Issue CUSIP

Registered Owner:

Principal Amount:

The City of Marshall, County of Calhoun, State of Michigan (the "City"), for value received, hereby promises to pay to the Registered Owner specified above, or registered assigns, the Principal Amount specified above, in lawful money of the United States of America, on the Date of Maturity specified above, unless prepaid prior thereto as hereinafter provided, with interest thereon (computed on the basis of a 360-day year of twelve 30-day months) from the Date of Original Issue specified above, or such later date to which interest has been paid, until paid, at the Interest Rate per annum specified above, first payable on [date] and semiannually thereafter. Principal of this bond is payable at the principal corporate trust office of [transfer agent] [city], Michigan, or such other transfer agent as the City may hereafter designate by notice mailed to the registered owner of record not less than sixty (60) days prior to any interest payment date (the "Transfer Agent"). Interest on this bond is payable to the registered owner of record as of the fifteenth (15th) day of the month preceding the interest payment date as shown on the registration books of the City maintained by the Transfer Agent, by check or draft mailed to the registered owner at the registered address.

This bond is one of a series of bonds of even Date of Original Issue aggregating the principal sum of [amount], issued for the purpose of reconstructing and repairing City streets in accordance with a resolution adopted by a 2/3 majority of the members-elect of the City Council of the City on [date], and pursuant to the provisions of Act 175, Public Acts of Michigan, 1952, as amended.

This bond and the interest thereon are payable from the proceeds of State-collected taxes returned to the City for road purposes pursuant to law (the "Funds") or in case of insufficiency of the Funds, out of the general funds of the City including collections of ad valorem taxes on taxable property which the City may be authorized to levy, subject to applicable constitutional, statutory, and charter tax rate limitations, and the resolution authorizing the bonds contains an irrevocable appropriation of the amount necessary to pay the principal of and interest on the bonds of this issue from moneys derived from the Funds which have not been theretofore specifically allocated and pledged for the payment of indebtedness. The Bonds are of equal standing and priority of lien as to the Michigan Transportation Fund payments with certain outstanding bonds of the City. The City has reserved the right to issue additional bonds of equal standing and priority of lien as to the Funds with the bonds of this issue within the limitations prescribed by law.

This bond is not a general obligation of the State of Michigan.

Bonds of this issue maturing on or prior to [date] are not subject to redemption prior to maturity.

Bonds or portions of bonds in multiples of \$5,000 of this issue maturing on or after [date] shall be subject to redemption prior to maturity without a premium, at the option of the City, in such order as the City shall determine and within any maturity by lot, on any date on or after [date], at par plus accrued interest to the date fixed for redemption.

MANDATORY REDEMPTION

The bonds of this issue maturing [date] (the "Term Bonds") are subject to mandatory sinking fund redemption by lot prior to maturity on [date], in the years and amounts set forth below, at a price equal to 100% of the principal amount to be redeemed, plus accrued interest to the date of redemption.

<u>Redemption Dates</u>	<u>Principal Amounts</u>
[date]	[amount]
[date] (maturity)	[amount]

The principal amount of Term Bonds to be redeemed on the dates set forth above shall be reduced, in the order determined by the City, by the principal amount of Term Bonds of the same maturity which have been previously redeemed (other than as a result of a previous mandatory redemption requirement), or purchased or acquired by the City and delivered to the Transfer Agent for cancellation; provided, that each such Term Bond has not previously been applied as a credit against any mandatory redemption obligation.

In case less than the full amount of an outstanding bond is called for redemption, the Transfer Agent upon presentation of the bond called in part for redemption shall register, authenticate and deliver to the registered owner a new bond of the same maturity and in the principal amount of the portion of the original bond not called for redemption.

Notice of redemption shall be given to each registered owner of bonds or portions thereof to be redeemed by mailing such notice not less than thirty (30) days prior to the date fixed for redemption to the registered owner at the address of the registered owner as shown on the registration books of the City. Bonds shall be called for redemption in multiples of \$5,000, and bonds of denominations of more than \$5,000 shall be treated as representing the number of bonds obtained by dividing the denomination of the bonds by \$5,000, and such bonds may be redeemed in part. The notice of redemption for bonds redeemed in part shall state that, upon surrender of the bond to be redeemed, a new bond or bonds in the same aggregate principal amount equal to the unredeemed portion of the bonds surrendered shall be issued to the registered owner thereof with the same interest rate and maturity. No further interest on bonds or portions of bonds called for redemption shall accrue after the date fixed for redemption, whether the bonds have been presented for redemption or not, provided funds are on hand with the Transfer Agent to redeem the bonds or portion thereof.

This bond is transferable only upon the books of the City kept for that purpose at the office of the Transfer Agent by the registered owner hereof in person, or by the registered

owner's attorney duly authorized in writing, upon the surrender of this bond together with a written instrument of transfer satisfactory to the Transfer Agent duly executed by the registered owner or the registered owner's attorney duly authorized in writing, and thereupon a new registered bond or bonds in the same aggregate principal amount and of the same maturity shall be issued to the transferee in exchange therefor as provided in the resolution authorizing the bonds of this issue, and upon the payment of the charges, if any, therein prescribed.

It is hereby certified and recited that all acts, conditions and things required to be done, exist and happen, precedent to and in the issuance of this bond and the series of bonds of which this is one, in order to make them valid and binding obligations of the City, have been done, exist and have happened in regular and due form and time as required by law, and that the total indebtedness of the City, including the series of bonds of which this is one, does not exceed any constitutional, statutory or charter debt limitation.

This bond is not valid or obligatory for any purpose until the Transfer Agent's Certificate of Authentication on this bond has been executed by the Transfer Agent.

IN WITNESS WHEREOF, the City, by its City Council, has caused this bond to be signed in the name of the City [by] / [with the facsimile signatures of] its Mayor and its City Clerk and the City seal or a facsimile thereof to be affixed hereto or imprinted hereon, all as of the Date of Original Issue.

CITY OF MARSHALL, Michigan

By [Bond to be signed after sale _____]
Mayor

(Seal)

Countersigned:

By [Bond to be signed after sale _____]
City Clerk

[INSERT STANDARD FORMS OF
AUTHENTICATION CERTIFICATE AND ASSIGNMENT]

8. The plans and estimates of cost of the Project are hereby approved and adopted. The period of usefulness of the Project is estimated to be not less than fifteen (15) years.

9. A copy of this resolution shall be published pursuant to the requirements of Act 175 in *The Marshall Advisor/Chronicle*, a daily newspaper of general circulation in the City, once before this resolution becomes effective.

10. All resolutions and parts of resolutions insofar as they conflict with the provisions of this resolution are hereby rescinded.

I hereby certify that the foregoing is a true and complete copy of a resolution duly adopted by the City Council of the City of Marshall, County of Calhoun, Michigan at a Regular meeting held on January 22, 2013 at 7:00 p.m. Eastern Time, and that the meeting was conducted and public notice of the meeting was given pursuant to and in full compliance with the Open Meetings Act, being Act 267, Public Acts of Michigan, 1976, and that the minutes of the meeting were kept and will be or have been made available as required by Act 267.

I further certify that Notice of the meeting was posted pursuant to the requirements of Section 308, Act 34, Public Acts of Michigan, 2001, as amended, not less than 18 hours prior to the meeting, in the form attached to this resolution as Exhibit A.

I further certify that the following Members were present at the meeting:

_____ and that the following Members were absent: _____
_____.

I further certify that Member _____ moved for adoption of the resolution and that Member _____ supported the motion.

I further certify that the following Members voted for adoption of the resolution and that the following members comprise a two-thirds (2/3) majority of the members elect of the City Council: _____
_____.

The following Members voted against adoption of the resolution: _____
_____.

City Clerk

EXHIBIT A

MEETING NOTICE
City Council of the City of Marshall
County of Calhoun, State of Michigan

At the Regular meeting of the City Council of the City of Marshall, Michigan to be held on January 22, 2013 at 7:00 p.m. Eastern Time, at the City Council Chambers located at 323 West Michigan Ave., Marshall, Michigan, the Council will discuss the issuance of Michigan Transportation Fund Bonds which will contain a limited tax full faith and credit pledge of the City.

The City plans to make all payments on the bond issue from State-collected taxes returned to the City for road purposes.

THIS NOTICE is given pursuant to the requirements of Section 308, Act 34, Public Acts of Michigan, 2001, as amended.

Trisha Nelson
City Clerk

**City of Marshall
County of Calhoun, State of Michigan**

**RESOLUTION AUTHORIZING SALE OF
2013 MICHIGAN TRANSPORTATION FUND BONDS
(GENERAL OBLIGATION LIMITED TAX)**

A RESOLUTION TO PROVIDE FOR:

- Publication of Notice of Sale for the 2013 Michigan Transportation Fund Bonds;
- Finance Director to Sell Bonds without further Council Resolution.

PREAMBLE

WHEREAS, the City Council of the City of Marshall, County of Calhoun, Michigan (the “City”) has adopted a Resolution authorizing issuance of the City’s 2013 Michigan Transportation Fund Bonds (General Obligation Limited Tax) in a principal amount not to exceed \$1,900,000 (the “Bonds”) pursuant to the provisions of Act 175, Public Acts of Michigan, 1952, as amended (“Act 175”) for the purpose of paying costs to reconstruct and repair City streets including related installation of sidewalk, curb and drainage improvements (the “Project”); and

WHEREAS, Section 315 of Act No. 34, Public Acts of Michigan, 2001, as amended (“Act 34”) permits a municipality to authorize, an officer of the municipality to sell, deliver, and receive payment for municipal securities such as the Bonds; and

WHEREAS, the City Council determines that it is necessary to authorize the Finance Director or, in her absence, the City Manager (the “Authorized Officer”) to sell the Bonds and to approve interest rates, prices, discounts, redemption rights, place of delivery and payment, and other matters and procedures necessary to complete sale and delivery of the Bonds, within limitations contained in this authorization resolution.

NOW, THEREFORE, BE IT RESOLVED THAT:

1. The Authorized Officer is hereby directed to determine the final principal amount of the Bonds and the final maturity schedule, and to fix the date and time for sale of the Bonds, and arrange for publication of the Notice of Sale in *The Bond Buyer*, New York, New York, or such other newspaper as may be permitted under the provisions of Act 34. The Notice of Sale is hereby approved in substantially the following form with such insertions, deletions and corrections as shall be determined by the Authorized Officer in consultation with the City’s financial advisor and bond counsel:

OFFICIAL NOTICE OF SALE

[\$amount]

CITY OF MARSHALL
County of Calhoun, State of Michigan

2013 MICHIGAN TRANSPORTATION FUND BONDS
(GENERAL OBLIGATION LIMITED TAX)

BID OPENING: Bids for the purchase of the above bonds will be publicly opened and read by the City of Marshall or their agent on [date] at [time], Eastern Time.

SEALED BIDS will be received by the undersigned at the City Hall located at 323 W. Michigan Avenue, Marshall, Michigan or at the office of the Municipal Advisory Council of Michigan, Buhl Building, 535 Griswold, Suite 1850, Detroit, Michigan 48226 (the "MAC").

FAXED BIDS: Signed bids may be submitted by fax by members of MAC to (313) 963-0943, and by other bidders to [fax number of City or financial advisor]; provided that faxed bids must arrive before the time of sale and the bidder bears all risks of transmission failure.

ELECTRONIC BIDS: Electronic bids will also be received on the same date and until the same time by Bidcomp/Parity as agent of the undersigned. Further information about Bidcomp/Parity, including any fee charged, may be obtained from Bidcomp/Parity, Anthony Leyden or Client Services, 1359 Broadway, Second Floor, New York, New York 10018, (212) 849-5021. If any provision of this Notice of Sale shall conflict with information provided by Bidcomp/Parity, as the approved provider of electronic bidding services, this Notice of Sale shall control. No change of the dated date will be allowed for the computation of the winning bid.

Bidders may choose any means or location to present bids but a bidder may not present a bid in more than one location or by more than one means. The City will award or reject bids on the date of the bid opening.

BOND DETAILS: The bonds will be registered bonds of the denomination of \$5,000 or integral multiples thereof up to the amount of that maturity, originally dated as of the date of delivery thereof (anticipated to be [date]), will bear interest from their date payable on October 1, 2013, and semiannually thereafter, and will mature on April 1 of each year as follows.

Year	Principal Amount	Year	Principal Amount	Year	Principal Amount
2014	[amount]	2019	[amount]	2024	[amount]
2015	[amount]	2020	[amount]	2025	[amount]
2016	[amount]	2021	[amount]	2026	[amount]
2017	[amount]	2022	[amount]	2027	[amount]
2018	[amount]	2023	[amount]	2028	[amount]

ADJUSTMENT OF TOTAL PAR AMOUNT OF BONDS AND PRINCIPAL MATURITIES:

The aggregate principal amount of this issue has been determined as the amount necessary to fund a construction fund in the amount of [\$1,600,000]/[\$amount] in order to construct the

improvements being financed with bond proceeds and to pay costs of issuance on the bonds. Following receipt of bids and prior to final award, the City reserves the right to increase or decrease the aggregate principal amount by an amount not to exceed \$[amount]. The increase or decrease will be in increments of \$5,000, will not exceed \$[amount] per maturity and may be made in any maturity. The purchase price will be adjusted proportionately to the increase or decrease in issue size, but the interest rates specified by the successful bidder for all maturities will not change. The successful bidder may not withdraw its bid as a result of any changes made within these limits.

INTEREST RATE AND BIDDING DETAILS: The bonds shall bear interest at a rate or rates not exceeding 5.00% per annum, to be fixed by the bids therefor, expressed in multiples of 1/8 or 1/20 of 1%, or both. The interest on any one bond shall be at one rate only and all bonds maturing in any one year must carry the same interest rate. The difference between the highest and lowest interest rate on the bonds shall not exceed three percent (3%) per annum. **THE INTEREST RATE FOR EACH SERIAL OR TERM BOND MATURITY SHALL BE EQUAL TO OR GREATER THAN THE INTEREST RATE BORNE BY THE PRECEDING SERIAL OR TERM BOND MATURITY.** No proposal for the purchase of less than all of the bonds or at a price less than 98.00% of their par value will be considered. In submitting a bid for the bonds, the bidder agrees to the representation of the City by Miller, Canfield, Paddock and Stone, P.L.C. as bond counsel.

TERM BOND OPTION: Bidders shall have the option of designating the bonds as term bonds or serial bonds or both. If a bidder designates bonds as term bonds, the principal requirements shown above for the designated years shall represent a mandatory redemption requirement for a term bond or a term bond maturity as designated by the bidder. In any event, the above principal amounts shall be represented by either serial bond maturities or mandatory redemption requirements or a combination of both. If the winning bidder does not designate bonds as term bonds, then the maturities shown above shall be serial maturities. Any such designation must be made at the time the bids are submitted.

If the term bond option is selected, then the principal amount of the term bonds of a maturity to be redeemed on the dates set forth above may be reduced by the principal amount of the term bonds of the same maturity which have been previously redeemed or called for redemption (other than as a result of a mandatory redemption) or purchased or acquired by the City and delivered to the transfer agent. The City may satisfy mandatory redemption requirements by the purchase and surrender of term bonds in lieu of the calling of such term bonds for redemption.

OPTIONAL PRIOR REDEMPTION: The bonds maturing or subject to mandatory redemption on or before [date] are not subject to optional redemption prior to maturity.

Bonds or portions of bonds in multiples of \$5,000 maturing or subject to mandatory redemption on or after [date] shall be subject to redemption prior to maturity at the option of the City in such order of maturity as the City shall determine and within any maturity by lot, on any date on or after [date], at par and accrued interest to the date fixed for redemption.

Notice of redemption of any bond or portion thereof shall be given by the transfer agent at least thirty (30) days prior to the date fixed for redemption by mail to the registered owner at the

registered address shown on the registration books kept by the transfer agent. No further interest on a bond or portion thereof called for redemption shall accrue after the date fixed for redemption, whether presented for redemption or not, provided funds are on hand with the transfer agent to redeem the bond or portion thereof. In case less than the full amount of an outstanding bond is called for redemption, the transfer agent, upon presentation of the bond called for redemption, shall register, authenticate and deliver to the registered owner of record a new bond in the principal amount of the portion of the original bond not called for redemption.

AWARD OF BONDS - TRUE INTEREST COST: The bonds will be awarded to the bidder whose bid produces the lowest true interest cost determined in the following manner: the lowest true interest cost will be the single interest rate (compounded on October 1, 2013 and semi-annually thereafter) necessary to discount the debt service payments from their respective payment date to [date of delivery of bonds], in an amount equal to the price bid. [date] is the anticipated date of delivery of the Bonds. In the event there is an election to exercise the Term Bond option, true interest cost shall be calculated by applying the interest rate of such Term Bonds to each mandatory sinking fund redemption for such Term Bonds. Each bidder shall state in its bid the true interest cost to the City, computed in the manner specified in this paragraph.

BOOK-ENTRY ONLY: The bonds will be issued in book-entry only form as one fully registered bond per maturity and will be registered in the name of Cede & Co., as bondholder and nominee for The Depository Trust Company (“DTC”), New York, New York. An authorized agent of DTC will act as securities depository for the bonds. Purchase of the bonds will be made in book-entry only form, in the denomination of \$5,000 or any integral multiple thereof. Purchasers will not receive certificates representing their interest in bonds purchased. The book-entry only system is described further in the preliminary Official Statement for the bonds. It will be the responsibility of the purchaser to obtain DTC eligibility. Failure of the purchaser to obtain DTC eligibility shall not constitute cause for a failure or refusal by the purchaser to accept delivery of and pay for the bonds.

TRANSFER AGENT AND REGISTRATION: Principal shall be payable at the designated corporate trust office of [transfer agent], [city], Michigan, or such other transfer agent as the City may hereafter designate by notice mailed to the registered owner of record not less than 60 days prior to any interest payment date. As long as The Depository Trust Company or its nominee, Cede & Co., is the bondholder, payments will be made directly to DTC. Disbursement of such payments to the DTC Participants is the responsibility of DTC and disbursement of such payments to the beneficial owners of the bonds is the responsibility of the DTC Participants and Indirect Participants as described in the preliminary Official Statement for the bonds. Interest shall be paid by check or draft mailed to the registered owner of record as shown on the registration books kept by the transfer agent as of the 15th day of the month prior to an interest payment date. The bonds will be transferred only upon the registration books of the City kept by the transfer agent.

PURPOSE AND SECURITY: The bonds are to be issued pursuant to the provisions of Act 175, Public Acts of Michigan, 1952, as amended, for the purpose of defraying costs to reconstruct and repair City streets including related installation of sidewalk, curb and drainage improvements in the City, and are issued in anticipation of Michigan Transportation Fund payments from the State of Michigan to be received by the City. The bonds, however, are not general obligations of the

State of Michigan. The bonds will pledge the limited tax full faith and credit of the City as additional security for payments of the principal and interest thereon. If the payments from the Michigan Transportation Fund are insufficient to pay the principal of and interest on the bonds and the outstanding bonds, then the City is obligated to make such payments as a first budget obligation from its general funds, including any collections of ad valorem taxes it may be authorized to levy, but the ability of the City to levy such taxes is subject to constitutional, statutory and charter limitations. The Bonds are of equal standing and priority of lien as to the Michigan Transportation Fund payments with certain outstanding bonds of the City. The City has the right to issue additional bonds payable from Michigan Transportation Fund payments within the limitations prescribed by law. The rights or remedies of bondholders may be affected by bankruptcy, insolvency, fraudulent conveyance or other laws affecting creditors' rights generally, now existing or hereafter enacted, and by the application of general principles of equity including those relating to equitable subordination.

GOOD FAITH: A good faith deposit in the form of a certified or cashier's check drawn upon an incorporated bank or trust company, or wire transfer, in the amount of \$[amount] payable to the order of the Treasurer of the City, will be required of the successful bidder. **THE SUCCESSFUL BIDDER IS REQUIRED TO SUBMIT ITS GOOD FAITH DEPOSIT TO THE CITY AS INSTRUCTED BY THE CITY NOT LATER THAN NOON, EASTERN TIME, ON THE NEXT BUSINESS DAY FOLLOWING THE SALE.** The good faith deposit will be applied to the purchase price of the bonds. In the event the purchaser fails to honor its accepted bid, the good faith deposit will be retained by the City. No interest shall be allowed on the good faith check. The good faith check of the successful bidder will be cashed and payment for the balance of the purchase price of the bonds shall be made at the closing.

TAX MATTERS: In the opinion of Miller, Canfield, Paddock and Stone, P.L.C., bond counsel, under existing law, assuming compliance with certain covenants, interest on the bonds is excludable from gross income for federal income tax purposes as described in the opinion, and the bonds and interest thereon are exempt from all taxation by the State of Michigan or by any taxing authority within the State of Michigan except inheritance and estate taxes and taxes on gains realized from the sale, payment or other disposition thereof.

ISSUE PRICE CERTIFICATE: The successful bidder will be required to furnish, prior to the delivery of the bonds, a certificate in a form acceptable to bond counsel as to the "issue price" of the bonds within the meaning of Section 1273 of the Internal Revenue Code. Such certificate will include (i) for those maturities where 10% of each such maturity of the bonds has been sold to members of the general public (excluding underwriters, brokers and dealers) prior to delivery of the bonds, the price at which the first 10% of each such maturity was sold to members of the general public, and (ii) for those maturities where 10% of such maturity has not been sold to members of the general public (excluding underwriters, brokers and dealers) prior to delivery of the bonds, an agreement by the successful bidder to provide bond counsel with the prices at which the first 10% of each such maturity is ultimately sold to members of the general public.

BANK QUALIFIED: The City has designated the bonds as "qualified tax exempt obligations" for purposes of deduction of interest expense by financial institutions pursuant to the Internal Revenue Code.

LEGAL OPINION: Bids shall be conditioned upon the approving opinion of Miller, Canfield, Paddock and Stone, P.L.C., attorneys of Lansing and Detroit, Michigan. The opinion will be furnished without expense to the purchaser of the bonds at the delivery thereof. The fees of Miller, Canfield, Paddock and Stone, P.L.C., for services rendered in connection with such approving opinion are expected to be paid from bond proceeds. Except to the extent necessary to issue its approving opinion as to the validity of the bonds, Miller, Canfield, Paddock and Stone, P.L.C. has not been requested to examine or review and has not examined or reviewed any financial documents, statements or materials that have been or may be furnished in connection with the authorization, issuance or marketing of the bonds, and accordingly will not express any opinion with respect to the accuracy or completeness of any such financial documents, statements or materials.

DELIVERY OF BONDS: The City will furnish executed bonds at its expense. Bonds will be delivered without expense to an authorized agent of DTC on behalf of the purchaser. The usual closing documents, including a certificate that no litigation is pending affecting the issuance of the bonds, will be delivered at the time of delivery of the bonds. If the bonds are not tendered for delivery by twelve o'clock noon, prevailing Eastern Time, on the 45th day following the date of sale, or the first business day thereafter if said 45th day is not a business day, the successful bidder may on that day, or any time thereafter until delivery of the bonds, withdraw its proposal by serving notice of cancellation, in writing, on the undersigned in which event the City shall promptly return the good faith deposit. Payment for the bonds shall be made in immediately available funds.

BOND INSURANCE AT PURCHASER'S OPTION: If the bonds qualify for issuance of any policy of municipal bond insurance or commitment at the option of the bidder/purchaser, the purchase of any such insurance policy or the issuance of any such commitment shall be at the option and expense of the purchaser of the bonds. Any increased costs of issuance of the bonds resulting from such purchase of insurance shall be paid by the purchaser, except that, if the City has requested and received a rating on the bonds from a rating agency, the City will pay for the requested rating. Any other rating agency fees shall be the responsibility of the purchaser of the insurance. **FAILURE OF THE MUNICIPAL BOND INSURER TO ISSUE THE POLICY AFTER THE BONDS HAVE BEEN AWARDED TO THE PURCHASER SHALL NOT CONSTITUTE CAUSE FOR FAILURE OR REFUSAL BY THE PURCHASER TO ACCEPT DELIVERY OF THE BONDS FROM THE CITY.**

CUSIP NUMBERS: CUSIP numbers will be printed on the bonds at the City's expense, but neither the failure to print such numbers on any bonds nor any error with respect thereto shall constitute cause for a failure or refusal by the purchaser thereof to accept delivery of and pay for the bonds. The CUSIP Service Bureau charge for the assignment of CUSIP numbers shall be the responsibility of and shall be paid for by the purchaser of the Bonds.

OFFICIAL STATEMENT: A preliminary Official Statement that the City deems to be final as of its date, except for the omission of information permitted to be omitted by Rule 15c2 12 of the Securities and Exchange Commission, has been prepared and may be obtained from Robert W. Baird & Co., Incorporated, financial advisors to the City, at the address and telephone listed under **FURTHER INFORMATION** below. Robert W. Baird & Co., Incorporated will provide the winning bidder with a reasonable number of final Official Statements within 7 business days

from the date of sale to permit the purchaser to comply with Securities and Exchange Commission Rule 15c2-12. Additional copies of the Official Statement will be supplied by Robert W. Baird & Co., Incorporated, upon request and agreement by the purchaser of the Bonds to pay the cost of additional copies. The request for additional copies should be made to Robert W. Baird & Co., Incorporated within 24 hours of the time of sale.

CONTINUING DISCLOSURE: As described more fully in the Official Statement, the City will execute and deliver prior to delivery of the bonds a written continuing disclosure undertaking in order to enable the underwriters of the bonds to comply with the requirements of Rule 15c2-12 promulgated by the Securities and Exchange Commission.

FURTHER INFORMATION: Further information relating to the bonds may be obtained from Robert W. Baird & Co., Incorporated, 1001 Bay Street, Traverse City, Michigan 49684. Telephone: (231) 933-8447, fax: (231) 933-8448.

THE RIGHT IS RESERVED TO REJECT ANY OR ALL BIDS.

ENVELOPES containing the bids should be plainly marked "Proposal for Michigan Transportation Fund Bonds."

Sandra Bird, Finance Director
City of Marshall, Michigan

2. The City shall not invest, reinvest or accumulate any moneys deemed to be proceeds of the Bonds pursuant to the Internal Revenue Code of 1986, as amended (the “Code”) in such a manner as to cause the Bonds to be “arbitrage bonds” within the meaning of the Code. The City hereby covenants that, to the extent permitted by law, it will take all actions within its control and that it shall not fail to take any action as may be necessary to maintain the exclusion of interest on the Bonds from gross income for federal income tax purposes, including but not limited to, actions relating to the rebate of arbitrage earnings, if applicable, and the expenditure and investment of Bond proceeds and moneys deemed to be Bond proceeds, all as more fully set forth in the Non-Arbitrage and Tax Compliance Certificate to be delivered by the City on the date of delivery of the Bonds.

3. The City designates the Bonds as “qualified tax exempt obligations” for purposes of deduction of interest expense by financial institutions pursuant to the Internal Revenue Code.

4. The City retains Robert W. Baird & Co, Incorporated, as Financial Advisor to assist the City in preparation and planning for the marketing and sale of the Bonds.

5. The City requests that Miller, Canfield, Paddock and Stone, P.L.C. continue to serve as the City’s bond counsel notwithstanding representation by Miller, Canfield, in matters unrelated to the Bonds, of underwriting firms, financial institutions, and other potential participants in the bond financing process for unrelated projects, any of which might offer to purchase the bonds.

6. The Authorized Officer is directed to approve circulation of a preliminary official statement describing the Bonds and to deem such Preliminary Official Statement “final” for purposes of compliance with Securities and Exchange Commission Rule 15c2-12.

7. The Authorized Officer is authorized to apply for ratings on the Bonds. If the Financial Advisor recommends that the City consider purchase of municipal bond insurance, then the Authorized Officer is hereby authorized and directed, on behalf of the City, to negotiate with insurers with respect to acquisition of municipal bond insurance, and, in consultation with the Financial Advisor, to select an insurer and determine which Bonds, if any, shall be insured.

8. The Authorized Officer shall execute and deliver, prior to delivery of the Bonds, a written continuing disclosure agreement to enable the underwriter of the Bonds to comply with the requirements of Rule 15c2-12.

9. The Authorized Officer is hereby authorized on behalf of the City, subject to the provisions and limitations of this resolution, to award sale of the Bonds to the bidder whose bid produces the lowest interest cost computed in compliance with the terms of the Notice of Sale as published, which bid shall comply with the requirements for bids specified in the Notice of Sale and shall be within the limitations contained in this resolution.

The Bonds shall bear interest at a rate or rates not exceeding 5.00% per annum. The purchase price for the Bonds, exclusive of any original issue discount or premium, shall not be less than 2.00% of the principal amount of the Bonds. In making such determinations the

Authorized Officer is authorized to rely upon data and computer runs provided by the Municipal Advisory Council of Michigan or the Financial Advisor.

10. After awarding sale of the Bonds, the Authorized Officer is authorized to prepare, execute and deliver a final Official Statement describing the Bonds.

11. In the event that the Authorized Officer is not available to undertake responsibilities delegated to her or him under this resolution, then an officer of the City designated by the Authorized Officer is authorized to take such actions. The officers, administrators, agents and attorneys of the City are authorized and directed to take all other actions necessary and convenient to facilitate issuance and sale of the Bonds, and to execute and deliver all other agreements, documents and certificates and to take all other actions necessary or convenient in accordance with this resolution, and to pay costs of issuance including but not limited to financial advisor fees, filing fees, rating agency fees, costs of printing the preliminary and final official statements, , publication of the Notice of Sale, transfer agent fees, bond counsel fees, and any other costs necessary to accomplish sale and delivery of the Bonds.

12. All resolutions and parts of resolutions insofar as they conflict with the provisions of this resolution are hereby rescinded.

I hereby certify that the foregoing is a true and complete copy of a resolution duly adopted by the City Council of the City of Marshall, County of Calhoun, Michigan at a Regular meeting held on January 22, 2013 at 7:00 p.m. Eastern Time, and that the meeting was conducted and public notice of the meeting was given pursuant to and in full compliance with the Open Meetings Act, being Act 267, Public Acts of Michigan, 1976, and that the minutes of the meeting were kept and will be or have been made available as required by Act 267.

I further certify that the following Members were present at the meeting:

_____ and that the following Members were absent: _____
_____.

I further certify that Member _____ moved for adoption of the resolution and that Member _____ supported the motion.

I further certify that the following Members voted for adoption of the resolution:

_____ and that the following Members voted against adoption of the resolution: _____.

City Clerk



ADMINISTRATIVE REPORT
January 22, 2013 – City Council Meeting

TO: Honorable Mayor and City Council Members

FROM: Sandra Bird, Finance Director
Tom Tarkiewicz, City Manager

SUBJECT: Resolution to Provide for Statement of Intent to Reimburse Expenditures from Bond Proceeds Required by Internal Revenue Code for Tax-Exempt Debt

BACKGROUND: The City of Marshall is developing a plan to construct a new facility to jointly house the City of Marshall Police Department and Michigan State Police and to replace the existing fire apparatus bay and quarters and renovate City Hall offices (the "Project"); and the City expects to fund expenditures for the Project on a long-term basis with the proceeds of debt to be issued by the City in one or more series, which debt will be issued in expectation of or in reimbursement of the expenditures.

The Internal Revenue Service has issued Treasury Regulation § 1.150-2 pursuant to the Internal Revenue Code of 1986, as amended, governing proceeds of debt used for reimbursement, pursuant to which the City must declare official intent to reimburse expenditures with proceeds of such debt before making the expenditures.

RECOMMENDATION: To approve the Resolution to provide for Statement of Intent to Reimburse Expenditures from Bond Proceeds required by Internal Revenue Code for tax-exempt debt.

FISCAL EFFECTS: None.

ALTERNATIVES: As suggested by Council.

Respectfully submitted,

A handwritten signature in black ink that reads "Sandra E. Bird".

Sandra Bird
Finance Director

A handwritten signature in blue ink that reads "Tom Tarkiewicz".

Tom Tarkiewicz
City Manager

323 W. Michigan Ave.

Marshall, MI 49068

p 269.781.5183

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cityofmarshall.com

**City of Marshall
County of Calhoun, State of Michigan**

**RESOLUTION STATING INTENT TO
REIMBURSE EXPENDITURES FROM BOND PROCEEDS FOR
1) A NEW FACILITY TO JOINTLY HOUSE THE CITY OF MARSHALL POLICE
DEPARTMENT AND MICHIGAN STATE POLICE AND 2) REPLACEMENT OF
EXISTING FIRE APPARATUS BAY AND QUARTERS AND RENOVATIONS TO CITY
HALL OFFICES**

A RESOLUTION TO APPROVE:

- Statement of Intent to reimburse expenditures for construction and renovation of City facilities from bond proceeds required by Internal Revenue Code for tax-exempt debt.

WHEREAS, the City of Marshall, County of Calhoun, State of Michigan (the “City”) intends to construct a new facility to jointly house the City of Marshall Police Department and Michigan State Police and to replace the existing fire apparatus bay and quarters and renovate City Hall offices (the “Project”); and

WHEREAS, the City expects to fund expenditures for the Project on a long-term basis with the proceeds of debt to be issued by the City in one or more series, which debt will be issued in expectation of or in reimbursement of the expenditures; and; an and

WHEREAS, the Internal Revenue Service has issued Treasury Regulation § 1.150-2 pursuant to the Internal Revenue Code of 1986, as amended, governing proceeds of debt used for reimbursement, pursuant to which the City must declare official intent to reimburse expenditures with proceeds of such debt before making the expenditures.

NOW, THEREFORE, BE IT RESOLVED THAT:

1. The City hereby makes the following declaration of official intent for the purpose of complying with the reimbursement rules of Treas. Reg. § 1.150-2 pursuant to the Internal Revenue Code of 1986, as amended:

(1) As of the date of this resolution the City reasonably expects to reimburse itself for the expenditures described in (2) below with proceeds of debt to be incurred by the City.

(2) The expenditures described in this paragraph (2) are to pay certain costs associated with the Project which were or will be paid subsequent to sixty (60) days prior to the date hereof or which will be paid prior to the issuance of the debt from the general funds or capital fund of the City.

(3) As of the date hereof, the maximum principal amount of debt expected to be issued for reimbursement purposes, including reimbursement of debt issuance costs, is

One Million Six Hundred Thousand Dollars (\$4,200,000) which debt may be issued in one or more series and/or together with debt for other purposes.

(4) A reimbursement allocation of the expenditures described in paragraph (2) above with the proceeds of the borrowing described herein will occur not later than 18 months after the later of (i) the date on which the expenditure is paid, or (ii) the date the Project are placed in service or abandoned, but in no event more than three (3) years after the original expenditure is paid. A reimbursement allocation is an allocation in writing that evidences the City's use of the proceeds of the debt to be issued for the Project to reimburse the City for a capital expenditure made pursuant to this Resolution.

(5) The expenditures for the Project are "capital expenditures" as defined in Treas. Reg. § 1.150-1(b), which are any costs of a type which are properly chargeable to a capital account (or would be so chargeable with a proper election or with the application of the definition of "placed in service" under Treas. Reg. § 1.150-2(c)) under general Federal income tax principles (as determined at the time the expenditure is paid).

(6) No proceeds of the borrowing paid to the City in reimbursement pursuant to this Resolution will be used in a manner described in Treas. Reg. § 1.150-2(h) with respect to abusive uses of such proceeds, including, but not limited to, using funds corresponding to the proceeds of the borrowing in a manner that results in the creation of replacement proceeds (within Treas. Reg. § 1.148-1) within one year of the reimbursement allocation described in paragraph (4) above.

2. This declaration is executed to indicate the intent of the City only, and does not bind the City to acquire and construct any improvements or to issue any bonds or other obligations of the City.

3. All resolutions and parts of resolutions insofar as they conflict with the provisions of this resolution are hereby rescinded.

I hereby certify that the foregoing is a true and complete copy of a resolution duly adopted by the City Council of the City of Marshall, County of Calhoun, State of Michigan, at a Regular meeting held on _____, _____ at ____:____ o'clock p.m., prevailing Eastern Time, and that said meeting was conducted and public notice of said meeting was given pursuant to and in full compliance with the Open Meetings Act, being Act 267, Public Acts of Michigan, 1976, and that the minutes of said meeting were kept and will be or have been made available as required by said Act 267.

I further certify that the following Members were present at said meeting: _____
_____ and that the following Members were absent:
_____.

I further certify that Member _____ moved for adoption of said resolution and that Member _____ supported said motion.

I further certify that the following Members voted for adoption of said resolution:
_____ and that the following Members voted against adoption of said resolution: _____.

City Clerk



ADMINISTRATIVE REPORT
January 22, 2013 - CITY COUNCIL MEETING

REPORT TO: Honorable Mayor and City Council Members

FROM: Sandra Bird, Finance Director
Tom Tarkiewicz, City Manager

SUBJECT: 2nd Quarter Investment Portfolio Report

BACKGROUND: Public Act 213 of 2007 requires local governments to perform their investment reporting quarterly to the governing body. The investments in the portfolio conform to the Investment Policy, recently reviewed and approved by Council on November 19, 2012. The City's comprehensive written policy was given the Association of Public Treasurers of the United States and Canada Investment Policy Certification in 2002.

The weighted average earnings yield of the portfolio for investments held and/or maturing from July 1, 2012 through December 5, 2013, was .495%. The weighted average of pooled cash as of December 31, 2012 was 0.365%. The weighted average of all investments during the fiscal year, including pooled cash, was 0.442%. The City's portfolio consisted of certificate of deposits and pooled cash. The duration of investments typically range from 60-day CD's to 2-year CD's, which is consistent with the investment policy. The duration is dependent on the time of the year and cash flow needs. The past 2-year purchases have been for less than 2-year duration terms due to low market rates. The portfolio represents diversification by institution as well as by investment type, to the extent possible.

RECOMMENDATION: It is recommended the report be accepted in the form presented.

Respectfully submitted,

A handwritten signature in blue ink that reads "Sandra E. Bird".

Sandra Bird
Finance Director

A handwritten signature in blue ink that reads "Tom Tarkiewicz".

Tom Tarkiewicz
City Manager

323 W. Michigan Ave.

Marshall, MI 49068

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City of Marshall, Michigan
INVESTMENT PORTFOLIO
December, 2012

Maturity Date	Investment	Purchase Date	Maturity Amount	Ref.	Current Value	Yield to Maturity	Average Interest Rate	Broker/Bank	Investment Type
07/18/12	Southern Michigan Bank & Trust	07/18/11	\$ 102,786.76		\$ 102,786.76	0.550%	0.007%	SMBT	CD
07/19/12	CDARS-Flagstar	01/19/12	\$ 413,429.58		\$ 413,429.58	0.450%	0.023%	FB	CD
07/26/12	CDARS-Flagstar	07/28/11	\$ 513,482.15		\$ 513,482.15	0.896%	0.057%	FB	CD
08/23/12	CDARS-Flagstar	02/23/12	\$ 256,779.19		\$ 256,779.19	0.450%	0.014%	FB	CD
10/17/12	Chemical Bank - CD	10/17/11	\$ 97,822.88		\$ 97,822.88	0.500%	0.006%	CB	CD
10/17/12	Chemical Bank - CD	10/17/11	\$ 97,822.88		\$ 97,822.88	0.500%	0.006%	CB	CD
10/17/12	Chemical Bank - CD	10/17/11	\$ 95,230.34		\$ 95,230.34	0.500%	0.006%	CB	CD
12/06/12	CDARS-Flagstar	12/08/11	\$ 1,324,072.28		\$ 1,324,072.28	0.550%	0.090%	FB	CD
01/10/13	CDARS-Flagstar	10/09/12	\$ 2,000,000.00		\$ 2,000,000.00	0.300%	0.074%	FB	CD
01/17/13	CDARS-Flagstar	07/19/12	\$ 414,356.27		\$ 414,356.27	0.400%	0.020%	FB	CD
01/24/13	CDARS-Flagstar	07/26/12	\$ 518,090.85		\$ 518,090.85	0.896%	0.057%	FB	CD
FY 2013	02/21/13	CDARS-Flagstar	\$ 407,117.94		\$ 407,117.94	0.550%	0.028%	FB	CD
FY 2014	08/22/13	CDARS-Flagstar	\$ 257,354.75		\$ 256,779.19	0.500%	0.016%	FB	CD
	10/17/13	Chemical Bank - CD	\$ 98,313.40		\$ 98,313.40	0.500%	0.006%	CB	CD
	10/17/13	Chemical Bank - CD	\$ 98,313.40		\$ 98,313.40	0.500%	0.006%	CB	CD
	10/17/13	Chemical Bank - CD	\$ 95,707.86		\$ 95,707.86	0.500%	0.006%	CB	CD
	12/05/13	CDARS-Flagstar	\$ 1,331,335.01		\$ 1,331,335.01	0.450%	0.074%	FB	CD
			\$ 8,122,015.54	a)	\$ 5,220,013.92		0.495%		

(Total Includes Matured Investments since 7/1/12)

Pooled Cash:

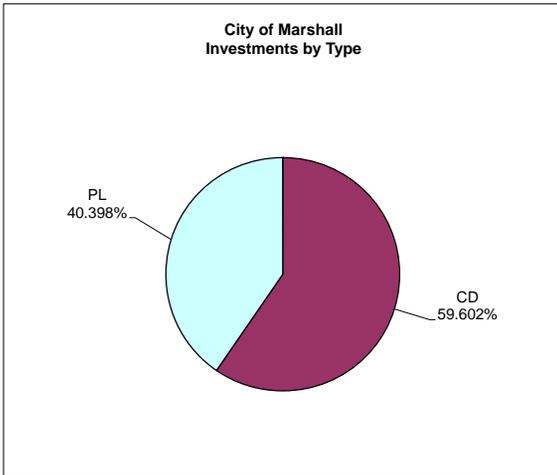
N/A	Bank of America Cash	N/A	N/A		\$ 101,264.95	0.000%	0.000%	BofA	PL
N/A	MBIA Class Account	N/A	N/A		\$ 577,154.14	0.580%	0.095%	MA	PL
N/A	Flagstar Bank Gov't Banking Checking	N/A	N/A		\$ 494,675.11	0.450%	0.063%	FB	PL
N/A	Flagstar Bank Liquid Asset Savings	N/A	N/A		\$ 1,218,899.27	0.450%	0.155%	FB	PL
					b) \$ 2,391,993.47				
					c) \$ 7,612,007.39				
N/A	BofA General Checking A/C	N/A	N/A		\$ 403,665.28	0.000%	0.000%	BofA	PL
N/A	BofA Taxes Checking A/C	N/A	N/A		\$ 742,506.95	0.250%	0.052%	BofA	PL
					d) \$ 1,146,172.23		0.365%		

*** Note: Transferred accounts from Fidelity to Checking-0% interest to reduce overall service charges on all Bank of America pooled cash accounts. Estimated annual service charges savings = \$31,000

Pooled Cash b) + d) \$ 3,538,165.70

Grand Total c) + d) \$ 8,758,179.62

0.44200%



Investment Key:

Certificate of Deposit	CD	\$ 5,220,013.92
Pooled Cash	PL	\$ 3,538,165.70
		<u>\$ 8,758,179.62</u>



ADMINISTRATIVE REPORT
January 22, 2013 – City Council Meeting

TO: Honorable Mayor and Council Members
FROM: Tom Tarkiewicz, City Manager
SUBJECT: Economic Vitality Incentive Program – Consolidation of Services Plan

BACKGROUND: Public Act 63 of 2011 eliminated Statutory Revenue Sharing and replaced it with the Economic Vitality Incentive Program (EVIP). Three items need to be submitted:

- Citizens Guide and Dashboard – October 1, 2012
- Consolidation of Services Plan – February 1, 2013
- Employee Benefit Plan – May 1, 2013

The Dashboard was submitted in September.

The proposed Consolidation of Services Plan is attached for your approval. EVIP requires the reporting of any cooperation & consolidation services, which has already occurred. It is also required to report, any possible cooperation or consolidation service ideas. We do not know what the State may do with these possible ideas, so we are being cautious in our submittal.

RECOMMENDATION: It is recommended that the Council approve the submission of the Economic Vitality Incentive Program – Consolidation of Services Plan

FISCAL EFFECTS: None, at this time.

ALTERNATIVES: As suggested by Council.

Respectfully submitted,

Tom Tarkiewicz
City Manager

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Economic Vitality Incentive Program Consolidation of Services:

2012 City of Marshall Cooperation,
Collaboration and Consolidation Plan

Presented by
Tom Tarkiewicz, City Manager

Issued on: January 22, 2013

CITY OF MARSHALL
ECONOMIC VITALITY INCENTIVE PROGRAM
LIST OF PREVIOUS CONSOLIDATED SERVICES

IT SERVICES (Marshall Public Schools)

The City and the Marshall Public Schools collaborated with Information Technology (IT) services. The employees of the Schools maintained the City's computer infrastructure. The Schools had to cancel the agreement because of their staffing level which did not have the capacity to handle the City's IT needs.

ANNUAL COST SAVINGS = \$0.00

LIBRARY AUTHORITY (Marshall District Library)

The Marshall District Library was formed to consolidate the City Library with financial support of the City and four Townships.

COST SAVINGS = Unknown

ASSESSING (Calhoun County)

The City and Calhoun County collaborated with Assessing services. The City appointed the County's Assessor and the County's Equalization Department provides the assessing services for the City. The County uses the City's Board of Review and City Attorney for assessing matters. The City's Administrative Assistant to the Assessor remains a City employee and works full-time at the County building.

ANNUAL COST SAVINGS = \$30,000

UNION CITY TAX BILLS (The Village of Union City)

The City provided folding/stuffing services to Union City for their Summer, 2011 tax billing for approximately 800 pieces of mail. The City did not charge Union City for any service fees. This service was used during one tax season but has not reoccurred.

COMPOSTING CENTER (Calhoun County Road Commission)

The City of Marshall compost center operates from April through mid-November and is open to City of Marshall residents and all residents of Calhoun County. The operation is jointly funded by the City of Marshall and Calhoun County's solid waste fund.

ANNUAL COST SAVINGS = \$58,504

COMPOSTING EQUIPMENT CONSORTIUM (Berrien County, Three Rivers, and Coldwater)

The City of Marshall jointly owns a machine that is used to mix and chip material for compost production with three other communities. The equipment is rotated between communities and is maintained by the City of Coldwater.

ANNUAL COST SAVINGS = Unknown

SAFETY DAY (Village of Athens, Village of Union City, City of Springport, Village of Homer)

The City of Marshall has hosted an annual Safety Day in March and invites neighboring communities to participate. The participating communities help to reduce the cost per individual. Due to budget constraints. Safety Day has been replaced by department-sponsored monthly trainings that are offered internally.

ANNUAL COST SAVINGS = \$200

MIDEAL (State of Michigan)

MI DEAL (Michigan Delivering Extended Agreements Locally) allows Michigan local units of government to benefit from the State's negotiating and purchasing power by permitting them to purchase from the State's contracts on the same terms, conditions, and prices as State government. Locals benefit not only from the reduced cost of goods and services, but also from indirect savings related to writing specifications, researching industries, processing invitations to bid, recruiting a diverse pool of potential suppliers, and making awards.

ANNUAL COST SAVINGS = Unknown

MSCPA EQUIPMENT (Clinton, Hillsdale, Coldwater, and Union City)

The Michigan South Central Power Agency purchased two wire pullers that can be used by all of its members. The equipment is used to run new or faulty electrical lines.

COST SAVINGS = \$108,000

DPW GARAGE (Marshall Public Schools)

The City of Marshall shares a building with Marshall Public Schools which houses the Department of Public Works, school transit, and mechanics for both agencies. The agreement helps to reduce maintenance and utility cost.

ANNUAL COST SAVINGS = \$21,691

SOUTH CENTRAL MICHIGAN PUBLIC WORKS MUTUAL AID GROUP (City of Albion, Village of Athens, City of Battle Creek, Calhoun County Road Commission, City of Charlotte, City of Coldwater, Village of Homer, City of Springfield, and Village of Tekonsha)

The City of Marshall has entered into a mutual aid agreement with nine other communities for public works assistance. The agreement states the equipment available and how each agency will be reimbursed.

COST SAVINGS = Unknown

SOUTHERN REBEL MUTUAL AID GROUP (Chelsea, Clinton, Coldwater, Dowagiac, Hillsdale, Niles, Paw Paw, South Haven, Sturgis, and Union City)

The City of Marshall has entered into a mutual aid agreement with ten other communities to provide Electric Distribution assistance. The agreement states the equipment available and how each agency will be reimbursed.

COST SAVINGS = Unknown

FIRE DEPARTMENT MUTUAL AID AGREEMENT (All fire departments in Calhoun County)

All municipalities and townships in Calhoun County, supporting a fire department, have agreed to supply equipment and personnel when needed in an emergency.

COST SAVINGS = Unknown

BREATHING AIR COMPRESSOR (Townships of Marengo, Marshall and Fredonia)

The Marshall Fire Department received a grant to purchase an air compressor to fill the SCBA tanks for all four departments.

INITIAL COST SAVING = \$35,200 ESTIMATED ANNUAL SAVINGS = \$1,000

AMBULANCE SERVICE TRAINING (MAFFA provides continuing education credits for fire department personnel)

Fire department personnel receive continuing education credits, provided by state licensed instructors, at no cost to the department. The credits are required to renew their medical licenses.

ANNUAL COST SAVINGS = \$600

COUNTYWIDE FIRE COMMUNICATIONS PURCHASE (Most of the fire departments in Calhoun County)

The Calhoun County Fire Chiefs Council received a grant to upgrade fire department communications throughout the county.

ONE TIME COST SAVINGS = \$70,350

AMBULANCE AUTHORITY (On August 3, 2004 nine Townships and the City of Marshall voted to form the Marshall Area Firefighters Ambulance Authority)

With the ambulance service and the fire department sharing living quarters, apparatus room space, and some office space, as well as some personnel, there has been some cost saving in both departments.

The MAFAA has relocated to a separate facility.

COST SAVINGS = Unknown

SWET (Drug Enforcement)

SWET is the cooperation of police agencies in Calhoun County in association with the Michigan State Police to combat drug activity and crime associated from drug activity. Currently there are grants covering 50% of the costs of personnel assigned to this unit to include salary, benefits and equipment.

ANNUAL COST SAVINGS = Approximately \$25,000

SOUTHEASTERN MICHIGAN POLICE TRAINING CONSORTIUM (Agencies in Calhoun, Jackson, Eaton, and Lenawee Counties)

This training consortium consists of police agencies in Calhoun, Jackson, Eaton, and Lenawee Counties. By combining resources and instructors, the agencies save money, time and travel expenses. The training is completed on a regular basis, and the yearly expenses are covered by 302 Training Funds. Last year we had an average cost of approximately \$50 per officer for yearly training. Some classes we attend outside of the consortium can cost \$300 per officer.

ANNUAL COST SAVINGS = Approximately \$4,000

EMMETT TOWNSHIP COMPUTER FORENSICS (Computer forensic analysis to include cell phones, electronic data collectors, image capturing)

Marshall Police Department has the capability to utilize this function at no expense. By sending the equipment to Emmett Township for analysis, we save time and expenses from travel, equipment purchasing and court testimony. The equipment for this function is approximately \$4,500 and training costs of \$2,000. This does not include manpower to process and testify in court. Cost savings is based on length of equipment use and manpower.

ANNUAL COST SAVINGS = Approximately \$2,000

CONSOLIDATED DISPATCH CENTER (Formation of the Calhoun County Consolidated Dispatch Authority, CCCDA)

In Fiscal Year 2010, the City of Marshall had a dispatch budget of \$257,866. In Fiscal Year 2011, the CCCDA was formed and the City of Marshall has a commitment of \$225,000 per year. This commitment is for five years but other funding sources are being discussed sooner than the five year commitment. The actual savings is at least the difference plus any possible increases in future years and equipment costs associated with dispatching.

ANNUAL COST SAVINGS = Approximately \$33,000

CENTER FOR ENTREPRENEURSHIP

Marshall Economic Development and Marshall DDA Main Street collaborated with numerous development entities to connect entrepreneurs and businesses to the resources necessary for them to establish and expand businesses in our region through the Center for Entrepreneurship (CfE).

The CfE is comprised of the Albion EDC, Battle Creek Area Chamber Foundation, Battle Creek Community Foundation, Battle Creek Unlimited, Generation E Institute, Kellogg Community College, Marshall Area Chamber of Commerce, Marshall Economic Development, Marshall Main Street, Michigan Works!, Michigan Small Business and Technology Development Center, Miller College, Nonprofit Alliance, and SCORE.

COST SAVINGS = Unknown

MICHIGAN DEPARTMENT OF TRANSPORTATION

The City of Marshall assists the MDOT with the maintenance of M227 and I94BL. The City also has partnered with MDOT for deicing materials storage.

COST SAVINGS = Unknown

CITY OF MARSHALL
ECONOMIC VITALITY INCENTIVE PROGRAM
FUTURE SERVICE CONSOLIDATION IDEAS

IT SERVICES (Calhoun County)

The City will be discussing with Calhoun County to collaborate for IT services. The request will be, that the County IT department provides all needed IT services.

ANNUAL COST SAVINGS = Approximately \$20,000

COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY (CEDs) (Counties of Calhoun, Branch, Barry, Kalamazoo, and St. Joseph)

A five county collaboration for regional development strategy is being developed. This process will make EDA grants potentially available to the five county region as well as develop a more active regional planning authority.

POSSIBLE COST SAVINGS = Unknown

SAFETY TRAINING CONSORTIUM (Coldwater, Niles, Paw Paw, Dowagiac, and Sturgis)

The City of Marshall has entered into an agreement with five other communities in order to obtain monthly safety training for the electric distribution personnel. The training costs are shared amongst the members.

ANNUAL COST SAVINGS = \$9,000

FUEL PURCHASING

The City will be coordinating fuel purchases with Marshall Public Schools.

POSSIBLE COST SAVINGS = Unknown

CITY OF MARSHALL
ECONOMIC VITALITY INCENTIVE PROGRAM
ACTIVE FUTURE SERVICE CONSOLIDATION PLAN

JOINT POLICE FACILITY (Michigan State Police and Calhoun County Sheriff)

A study was completed to build a facility to combine three police agencies at one location. This will allow for shared space, combined assets, and shared personnel resources. Actual current savings is approximately \$40,000 through a grant for the initial development stage. If the building is built, the costs associated will be greatly reduced to the City of Marshall because of the shared space being divided and the costs shared. This will also provide a different funding option the City of Marshall can utilize that would not be available if a structure needed to be built individually.

The City received a \$674,254 CGAP grant to support a two party building with the Marshall Police Department and the Michigan State Police. The Calhoun County Sheriff has submitted a CGAP grant request for their portion of the building. The City is awaiting further funding and it is anticipated that construction will occur during 2013.

ESTIMATED COST SAVINGS = \$1,000,000 to \$1,500,000 in building costs plus additional savings on continual maintenance and utility costs.

METH LAB RESPONSE TEAM

City of Marshall in cooperation with Emmett Township, City of Albion, and the City of Springfield have developed an MOU to train and mobilize personnel to respond to Methamphetamine Labs in the event there is an active lab located. This will also include sharing of equipment and storage.

ESTIMATED SAVINGS: \$15,000

LABORATORY SERVICES

The City of Marshall is performing laboratory services for the Villages of Tekonsha, Union City and Parma for their water and wastewater departments.

POSSIBLE COST SAVINGS = \$6,000