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August 15, 2011

Mr. Thomas W. Tarkiewicz, P.E., City Manager
CITY OF MARSHALL
City Hall
323 W. Michigan Avenue
Marshall, MI 49068

Mr. Rob Covert, CEO
OAKLAWN HOSPITAL
200 North Madison
Marshall, MI 49068

RE: City of Marshall and Oaklawn Hospital Downtown Area Parking Needs Assessment Report

Dear Tom and Rob,

As a follow-up to the DDA meeting on August 4th and additional comments received on the Marshall/Oaklawn Hospital Downtown Area Parking Needs Assessment report dated July 18, 2011, we offer this letter of clarification for some the points of the report.

- Walker Parking Consultants' clients for this study were the City of Marshall and Oaklawn Hospital. During all phases of the study, Walker Parking Consultants worked closely with three entities: the City of Marshall, Oaklawn Hospital, and the Parking Study Steering Committee. The study represents the collective effort between Walker Parking Consultants and these three entities.
- Regarding growth data used in the report, sources for this data can be found at various locations in the report including page 6- Study Methodology; Pages 12 & 13 - Future Conditions and Hospital Data; and Pages 30 & 31- Future Parking Demand & Growth Assumptions.
- The report references the "Hospital Master Plan". In fact the appropriate title of the document referenced in the report is the "HED Oaklawn Hospital/Site Expansion Study", as the hospital doesn't have a Master Plan.
- Walker Parking Consultants evaluated numerous different options for addressing current and future parking challenges identified in the study. Off-site parking was one of them. This option was not included in the final recommendations because, in Walker Parking Consultants' professional opinion, the level of effectiveness of this particular option would be far less than those recommended.



- The goal of the Hospital and Neighborhood Committee (HNC) is to “provide a plan to accommodate hospital expansion that is satisfactory to the community and hospital.” The discrepancy in the report, referencing a “consensus opinion”, was an expression used at the Parking Subcommittee, and was not the charge to the HNC itself.

We appreciate the opportunity to provide these clarifications. Please let us know if you have any additional questions.

Sincerely,
WALKER PARKING CONSULTANTS

Jeffrey A. Colvin, AICP
Project Manager

Richard L. Jeppesen
Principal