

Environmental Scan of Hospital Activities
July 2010

All beds are staffed beds per the 2010 AHA Guide to the Healthcare Field, or the CMS report of Critical Access Hospitals. Portions of the data were difficult to acquire, and may have changed since publication.

A. Spectrum – 969 beds

1. Discussing acquiring:
 - i. Munson Healthcare
 - ii. Munson Healthcare clinics and centers
 - iii. Paul Oliver Memorial Hospital – Frankfort – 8 beds (owned)
 - iv. Kalkaska Memorial Health Center, Kalkaska – was 96 beds (managed), now 8 beds
 - v. Mercy Hospital – Cadillac – 65 beds (affiliate)
 - vi. Mercy Hospital – Grayling – 90 beds (affiliate)
 - vii. Munson Medical Center – Traverse City -- 391 beds (owned)
 - viii. Otsego Memorial Hospital – Gaylord – 80 beds (affiliate)
 - ix. West Shore Medical Center—Manistee – was 48 beds, now 25 beds (affiliate)
2. Already has acquired:
 - i. Kelsey Hospital – Lakeview -- 25 beds
 - ii. Reed City Hospital – Reed City -- 25 beds (listed as CAH 2/2005)
 - iii. United Hospital – Greenville – 65 beds
3. Acquired Gerber Memorial, Fremont -- 77 beds (2010)
4. Discussing acquiring Northern Michigan Regional Health System (3 hospitals), Northern Michigan Regional Hospital/Petosky (214 beds)
5. Acquired West Michigan Heart, PC, the area's largest group of heart specialists with offices in Greenville, Holland and Wyoming, and clinics in Big Rapids, Fremont, Hastings, Ionia, Reed City, Sheridan and Zeeland
6. Discussing acquiring Zeeland Community Hospital – 52 beds (2010)

B. Henry Ford (777 beds):

1. Cottage Hospital (74 beds) in Gross Pointe Farms is closing its inpatient medical, surgical and psych units, and in 90 days will be converting the hospital into an outpatient center. Henry Ford acquired Cottage Hospital in October 2007.
2. Kingswood Hospital – Ferndale (80 beds)
3. Henry Ford Macomb Hospital – Clinton Twp (423 beds)
4. Henry Ford Macomb Hospital – Warren Campus (155 beds)
5. Henry Ford West Bloomfield (300 beds)
6. Henry Ford Wyandotte (355 beds)

C. Sparrow Lansing (607 beds) acquired:

1. Ionia Hospital (25 beds)
2. Mason General (92) beds). It has closed.
3. St. Lawrence Hospital (was 198 beds, now 30-bed acute, 59 bed specialty hospital)
4. Clinton Memorial – St. Johns (75 beds) – now 25 beds

D. Holland Hospital (178 beds) has decided to build a large outpatient center (\$10-\$12M) and medical office building within a few miles of Zeeland Hospital and announced a desire to acquire Zeeland (52 beds); however, Zeeland chose Spectrum with which to enter into talks.

E. Allegiance (Foote Hospital) (411 beds):

1. Trillium Hospital (69 beds) was closed in 2002.
2. Doctor's Hospital (150 beds) in Jackson became a long-term acute care facility (64 beds).

F. Ascension Health (St. Louis, MO)

1. Borgess Hospital -- 396 beds
2. Pipp Hospital (43 beds) in Plainwell (LTAC)
3. Lee Memorial (used to have 74 beds, now 25 beds) in Dowagiac and became a critical access hospital in 1989
4. Brighton Hospital -- 92 beds
5. Genesys Regional Medical Center in Grand Blanc-- 410 beds
6. Providence Hospital in Southfield -- 459 beds
7. St. John Hospital in Detroit -- 645 beds
8. St. John Macomb-Oakland in Warren -- 350 beds
9. St. John Macomb-Oakland in Madison Heights --159 beds
10. St. John North Shore in Harrison Township --60 beds
11. St. John River District in East China -- 68 beds
12. St. Joseph Health System in Tawas City -- 60 beds
13. St. Mary's of Michigan in Saginaw -- 247 beds
14. St. Mary's of Michigan Standish Hospital -- 25 beds

G. Lakeland Regional Medical Center (560 beds total) St. Joseph Campus (250 beds) acquired:

1. Berrien Springs (221 beds) was an acute care hospital and became a long-term acute care hospital (55 beds)
2. Pawating Hospital in Niles was 174 beds; now 89 beds

H. Bronson (370 beds) acquired:

1. Franklin Community Hospital in Vicksburg. It was 41 beds and now is a 23-bed rehabilitation unit

2. Lakeview Community Hospital in Paw Paw. It was 33 acute care beds and is now a 25-bed critical access hospital with additional 10 psychiatric beds and 120 nursing home beds

I. Battle Creek Health System (204 beds) acquired Lakeview General Hospital in Battle Creek. It was 202 beds.

J. ProMedica Health Systems Toledo, Ohio (641 beds) acquired Bixby Hospital in Adrian (88 beds) and Herrick Memorial Hospital in Tecumseh (was 60 beds, now 25-bed CAH).

K. McLaren Flint (324 beds) acquired:

1. Bay Regional Medical Center (Bay City) – 378 beds
2. Ingham Regional Medical Center (Lansing) – 312 beds
3. Mt. Clemens Regional Medical Center – 288 beds
4. POH Regional Health Center (Pontiac) – 268 beds

L. Trinity Health System acquired:

1. Chelsea Community Hospital – 102 beds
2. Hackley Hospital (Muskegon) – 181 beds
3. St. Joseph Mercy (Port Huron) – 119 beds
4. Saline Hospital -- 40 beds (2010; closing as an acute care hospital)
5. Hackley Lakeshore Hospital (Shelby) – 24 beds
6. St. Joseph Mercy Hospital (Ypsilanti) – 530 beds
7. Battle Creek Health System – 211 beds
8. St. Joseph Mercy Ann Arbor – 530 beds
9. St. Joseph Mercy Livingston in Howell – 86 beds
10. St. Joseph Mercy Oaklawn in Pontiac – 424 beds
11. St. Mary's Grand Rapids – 344 beds

M. Aspirus Heath Wausau, WI

1. Aspirus Keewenaw in Laurium – 25 beds
2. Aspirus Ontonogan – was 64 beds, now 25 beds

N. Mid-Michigan Health Midland

1. Mid-Michigan Health in Midland – 222 beds
2. Gratiot Medical Center in Alma – 122 beds
3. Mid-Michigan Medical Center in Clare – 64 beds
4. Mid-Michigan Medical Center in Gladwin – 25 beds

O. Critical Access Hospitals – maximum of 25 beds. These hospitals have been converted to critical access hospitals in the last few years (all beds are staffed per 2010 AHA Guide):

1. Eaton Rapids Medical Center – 20 beds
2. Allegan General Hospital – 25 beds
3. Hayes Green Beach (Charlotte) – 25 beds

4. Caro Community Hospital – 25 beds
5. Hills and Dales General Hospital (Cass City) – 25 beds
6. Charlevoix Area Hospital – 25 beds
7. Deckerville Community Hospital – 15 beds
8. Mid-Michigan Medical Center (Gladwin) – 25 beds
9. Northstar Health System (Iron River) – 25 beds
10. Ionia County Memorial – 25 beds
11. Grand View Hospital (Ironwood) – 25 beds
12. Aspirus Keewenaw Hospital in Laurium – 25 beds
13. Schoolcraft Memorial Hospital in Manistique – 25 beds
14. Munising Memorial Hospital – 11 beds
15. Clinton Memorial Hospital in St. Johns – 25 beds
16. McKenzie Memorial Hospital in Sandusky – 25 beds
17. Mercy Health Partners Lakeshore Campus in Shelby – 24 beds
18. Sheridan Community Hospital – 25 beds
19. Tawas City Hospital – 20 beds
20. Paul Oliver Memorial Hospital in Frankfort – 8 beds
21. Kalkaska Memorial Health Center – 8 beds
22. Helen Newberry Joy Hospital in Newberry – 25 beds
23. Standish Community Hospital – 25 beds
24. Baraga County Memorial Hospital in L'Anse – 24 beds
25. Macinac Straits Hospital in St Ignace – 15 beds
26. Ontonagon Memorial Hospital – 25 beds
27. Scheurer Hospital in Pigeon – 25 beds
28. Harbor Beach Community Hospital – 17 beds
29. Kelsey Memorial Hospital in Lakeview – 25 beds
30. Borgess-Lee Memorial Hospital in Dowagiac – 25 beds
31. Bell Memorial Hospital in Ishpeming – 25 beds
32. Spectrum Health Reed City Campus – 25 beds
33. Bronson Lakeview Community Hospital in Paw Paw – 25 beds
34. Herrick Memorial Hospital in Tecumseh – 25 beds

P. Closed as Acute Care Hospitals

1. Riverview Hospital – Ascension Health
2. Saratoga General Hospital – St. John
3. Mason General – Sparrow
4. Trillium (Albion) – Allegiance
5. Lakeview General (Battle Creek) – Trinity
6. Cottage Hospital (Grosse Pointe Farms) – Henry Ford
7. Pipp (Plainwell) – Ascension
8. Berrien General – Lakeland Regional
9. Franklin Community (Vicksburg) – Bronson
10. Doctors Hospital – Allegiance
11. St. Lawrence – Sparrow
12. Battle Creek Adventist -- Trinity
13. Saline Community Hospital -- Saline